

DRAFT SERVICE DELIVERY
BUDGET AND IMPLEMATION
PLAN 2018-2019

CONTENTS

FOREWORD BY THE EXECUTIVE MAYOR

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1. APPROVAL

The SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly financial reporting), section 72 (mid-year report) and section 46 (quarterly and end-of-year annual reports) and is a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipality within the financial year. This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that Senior Managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the Council to monitor the performance of the municipality against



quarterly targets on service delivery and to serve as early warning for underperformance. The SDBIP serves as a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager and Senior Manager in delivering services to the community.

APPROVED BY THE EXECUTIVE MAYOR
MOPANI DISTRICT MUNICIPALITY
CLLR N.C RAKGOALE

DATE

2. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community."

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

3. LEGISLATION

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

- (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must (2) indicate-
- (a) projections for each month of-
- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

- 1. Monthly projections of revenue to be collected by source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote1
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Detailed capital works plan over three years

4. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information ¹(FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

¹ The Framework for Managing Programme Performance Information is available at: www.treasury.gov.za

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

Types of indicators in the SDBIP

Inputs	Activities	Outputs	Outcomes/impacts
what resources go into a program	what activities the program undertakes	what is produced through those activities	the changes or benefits that result from the program
Finances, staff, equipment, skills, and infrastructure	Development of materials, training programs	Reports , newsletters , workshops held, people trained	increased skills/ knowledge/ confidence, audits risk assessments, implemented resolutions

The key performance indicators in numbers and percentages are cumulative whilst others non-cumulative.

Section 69(3)(a) of the MFMA requires the accounting officer to submit a draft SDBIP to the mayor no later than 14 days after the approval of the budget and drafts of the performance agreement as required in terms of the section 57 (1) (b) of the Municipal Systems Act. The mayor must subsequently approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53(1)(c)(ii) of the MFMA The service delivery and performance indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery and other performance targets and time frames as indicated on this plan. More details per directorate and sub-directorate are contained in the second layer of the SDBIP in the form of Divisional SDBIPs. These details will form the basis for departmental and individual performance monitoring and employee performance management alignment.

The MFMA circular 13 provides clear directives on the contents and methodology to develop the SDBIP. The IDP objectives need to be quantified and related into key performance indicators.

The Priorities, Objectives and Strategies contained in the IDP lead the way in the development of the Municipal SDBIP. The SDBIP of the Mopani District Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale.

The Institutional Indicators will form part of the Performance Agreements and Plans of the Municipal Manager and Managers directly accountable to the Municipal Manager. Indicators are assigned quarterly targets and responsibilities to monitor performance

4.1. REPORTING

The implementation of the Budget and IDP as translated to the SDBIP is monitored through reports as per section 46 of the Municipal Systems Act No 32 of 2000.

LEGISLATIVE PERFORMANCE F		
FREQUENCY AND NATURE OF REPORT	MANDATE	RECIPIENTS
Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month	Section 71 of the MFMA	Provincial and National Treasury
Quarterly progress report	Section 41 (1) (e) of the Systems Act, Section 166 (2) (a)	Municipal Manager Mayor Mayoral committee

LEGISLATIVE PERFORMANCE	REPORTING FRAMEWOR	
FREQUENCY AND NATURE OF REPORT	MANDATE	RECIPIENTS
	(v) and (vii) of the Municipal Management Finance Act (MFMA) and Regulation 7 of Municipal Planning and Performance Management Regulations.	4. Council 5. Audit Committee 6. Provincial Treasury 7.CoGHSTA
Mid-year performance assessment	Section 72 of the MFMA. Section 13 (2) (a) of Municipal Planning and Performance Management Regulations 2001.	Municipal Manager Mayor Mayoral Committee Council Audit Committee Provincial and National Treasury CoGHSTA
Annual report (to be tabled before Council by 31 January (draft and approved / published by 31 March each year)	Sections 121 and 127 of the MFMA, as read with Section 46 of the Systems Act and Section 6 of the Systems Amendment Act.	1. Mayor 2.Mayoral Committee 3. MPAC 4. Council 5. Audit Committee 6. Auditor-General 7. Provincial and National Treasury 8. CoGHSTA 9. Local Community

1

Section 1 of the MFMA defines a "vote" as:

B) THE CHAIN THE MAIN SECTION IN THE WHICH A HUNGER OF A MUNICIPALITY IS DIVIDED TO THE DEPOSIT OF THE DEPOSIT

5. VISION, MISSION AND VALUES

The Vision of Mopani District Municipality is:

"To be the Food Basket of Southern Africa and thé Tourism destination of choice"

The strategic Mission is:

"To provide integrated, sustainable and equitable services through democratic, responsible and accountable governance; Promoting the sustainable use of resources for economic growth to benefit the community"

The Values of Mopani District Municipality are:

Values	
	Description
Innovation	For the District Municipality to achieve its vision it must have "out of the box" thinking to do things
	differently for maximum impact. The District Municipality needs to identify creative strategies to
	enable it to address the back log as well as pre pare for future growth in the area.
Commitment	Each and every role player needs to be fully committed to the vision of the District Municipality, both
	from an institutional as well an individual point of view.
Excellence	Synonyms for 'Excellence' include 'fineness' 'brilliance', 'superiority', 'distinction', 'quality', and 'merit'.
	Excellence in all endeavours must be a defining virtue by which the District area pursues its vision.
Ubuntu and Care	The District Municipality needs to subscribe to the philosophy of Ubuntu – "We are because you are".
	Ubuntu was described by Archbishop Desmond Tutu (1999) as: "A person with <i>Ubuntu</i> is open and
	available to others, does not feel threatened that others are able and good, for he or she has a proper
	self-assurance that comes from knowing that he or she belongs in a greater whole and is diminished
	when others are humiliated or diminished" Furthermore, the concept of
	caring needs to be inculcated into the hearts and minds of both officials and politicians: caring for the
	marginalised, caring for the environment, caring about consequences, care in every action, decision
	and thought, and caring about each value underpinning the vision for the Mopani District Municipality.

6. STRATEGIC OBJECTIVES

The Strategic Objectives of Mopani District Municipality are indicated below. These objectives serve as the road map on how the municipality plans to become the Food Basket of Southern Africa and the Tourism destination of choice. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:

To be the food d basket of Southern Africa and the tourism destination of choice

KPA	STRATEGIC OBJECTIVE
Municipal Transformation and Organizational	To inculcate entrepreneurial and intellectual capabilities.
Development	To strengthen record keeping & knowledge management
Basic Service Delivery	To accelerate sustainable infrastructure and maintenance in all sectors of development.
	To have integrated infrastructure development.
	To improve community safety, health and social well-being
Local Economic Development	To promote economic sectors of the District
Spatial Rationale	To have efficient, effective, economic and integrated use of land space.
Financial Viability	To increase revenue generation and implement financial control systems
Good Governance and Public Participation	To promote democracy and sound governance

7. MONTHLY REVENUE AND EXPENDITURE PROJECTIONS

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation.

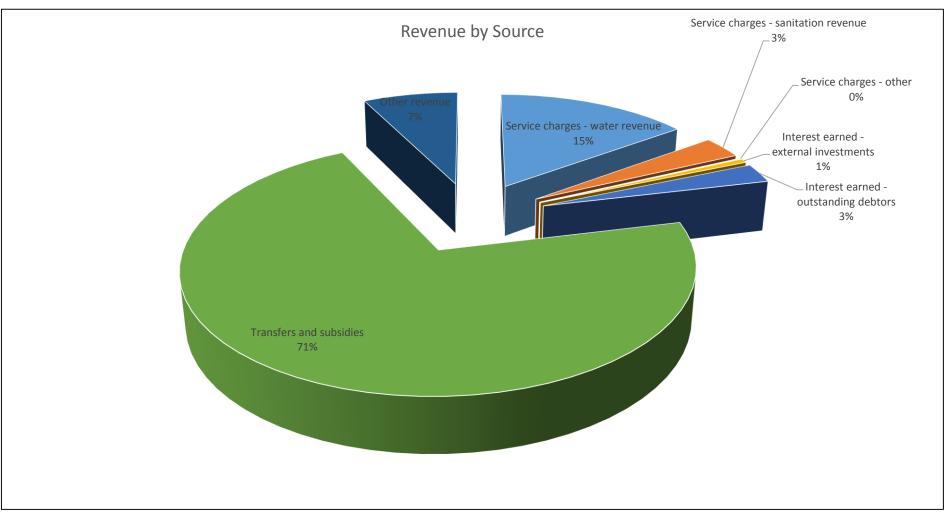
It is necessary to also show monthly projections of expenditure. The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties. The reason for specifying cash flows is to ensure that expenditure does not exceed actual income.

This part of the plan will deal with the following:

- 1. Monthly revenue projections:
 - a. Revenue by source;
 - b. Revenue by vote;
 - c. Revenue in terms of standard classifications.
- 2. Monthly expenditure projections:
 - a. Expenditure by type;
 - b. Operational expenditure:
 - i. By vote
 - ii. In terms of standard classifications
 - c. Capital expenditure:
 - i. By vote
 - ii. In terms of standard classifications
- 3. Cash flow projections
 - a. Cash receipts by source
 - b. Cash payments by type

REVENUE

From the graph below, it can be observed that the majority (71 %) of the revenue for 2018-2019 is expected to come from transfers and subsidies, followed by water revenue (15%):



a. The revenue by source, broken down in actual and projected revenue by month, is included below:

Description	Ref						Budget Ye	ar 2018/19						Medium Terr	Expenditure	
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue By So	ource															
Service charg	es - water revenue	11 139	11 313	11 313	15 581	486	10 643	17 000	25 000	14 000	7 500	26 000	26 801	176 775	187 518	234 108
Service charg	es - sanitation revenue	1 149	1 671	1 671	2 708		1 684	5 000	7 500	1 100	1 200	3 500	9 336	36 518	38 708	4 095
Service charg	es - other	16	25	105	158	26	236	19	37	146	49	37	147	1 000	1 062	1 125
Interest earne	d - external investments	108	368	368	25	19	36	985	785	485	475	1 000	1 846	6 500	6 903	7 310
Interest earne	d - outstanding debtors		788	988	1 500	1 255	2 100	990					23 961	31 581	33 501	35 446
Transfers and	subsidies	283 406	5 199	5 199	1	3 303	303 692	1	-	254 789	-		(9 729)	845 859	941 351	1 010 249
Other revenue	Э	686	16 589	_	8	25 899	17	-	14 860	-	_	15 257	14 022	87 336	91 703	96 288
Total Revenue	Total Revenue (excluding capital trans		35 952	19 643	19 979	30 988	318 407	23 994	48 181	270 520	9 224	45 793	66 383	1 185 569	1 300 746	1 388 622

Supporting Table SA 25 Budget - monthly revenue

b. The projected monthly revenue by vote follows:

Description	Ref						Budget Ye	ar 2018/19						Medium Te	rm Revenue and E	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue by Vo	<u>ote</u>															
Vote 1 - Exec	cutive and Council/Mayor & council	-	-	1	-	1	-	1	1	1	1	-	1	1	_	_
Vote 2 - Exec	cutive & Council/Municipal Manager	-	-	_	-	-	-	-	_	-		-	-	_	_	-
Vote 3 - Finar	nce & Admin/Finance	54 635	68 900	67 422	100 500	78 000	89 700	98 000	69 700	269 355	127 249	56 400	478 657	1 558 518	1 582 512	1 583 035
Vote 4 - Corp	orate Services/HR	_	-	-	_	_	_	-	-	-	-	-	_	_	_	-
Vote 5 - Finar	nce & Admin/Other Admin	_	-	-	_	_	_	-	-	-	-	-	_	_	_	_
Vote 6 - Planr	ning & Development/Economic	-	-	_	-	-	-	-	_	-	-	-	-	-	-	_
Vote 7 - Healt	th/Other	_	_	_	-	-	-	-	-	1	-	-	_	-	_	_
Vote 8 - Com	munity Services/Other Community	-	-	_	-	-	-	-	_	-	-	-	-	_	_	_
Vote 9 - Publi	c Services/Fire	_	-	-	_	_	_	-	-	-	-	-	_	_	_	-
Vote 10 - Pub	olic Safety/Other	_	-	-	_	_	_	-	-	-	-	-	_	_	_	_
Vote 11 - Roa	ads Transport/Roads	-	-	1	-	-	-	1	1	-	1	_	-	-	-	-
Vote 12 - Wat	er/Water Distribution	20 443	16 000	13 000	17 684	15 588	12 000	8 000	9 000	3 000	4 000	3 500	81 017	203 231	215 583	228 065
Vote 13 - Elec	ctricity/ElectricityDistribution	-	-	_	-	-	-	-	_	-	-	-	-	_	_	-
Vote 14 - Cor	porate Services/Information Technology	-	-	_	-	-	-	-	_	-	-	-	-	-	-	-
Vote 15 - Waste Water Management/Sewerage		1 568	1 782	1 850	2 923	2 500	1 800	2 400	2 980	2 500	1 900	2 800	16 639	41 642	44 144	46 679
Total Revenue	by Vote	76 646	86 682	82 272	121 107	96 088	103 500	108 400	81 680	274 855	133 149	62 700	576 313	1 803 392	1 842 239	1 857 779

Supporting Table SA 26 Budget - monthly revenue

c. The actual and projected monthly revenue in terms of standard classification follows:

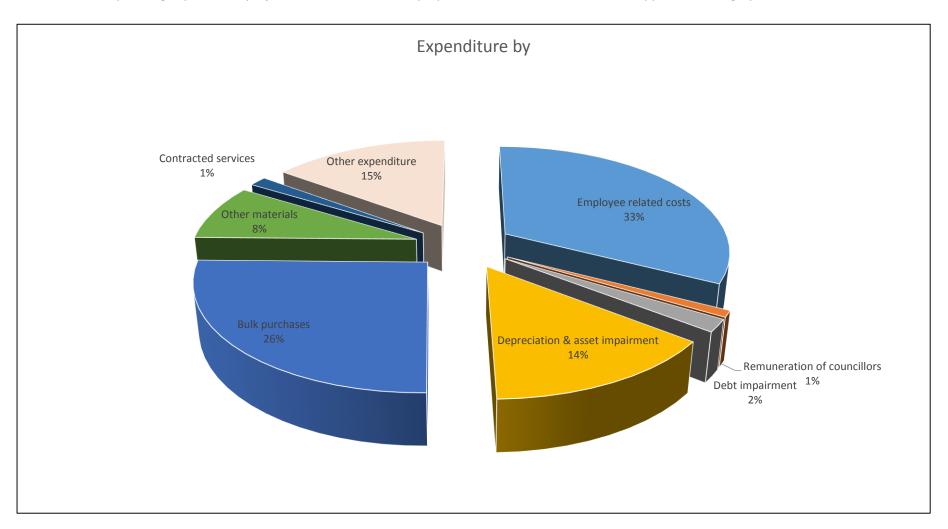
Description	Ref						Budget Ye	ar 2018/19						Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue - Fun	<u>ictional</u>															
Finance an	nd administration	54 635	68 900	67 422	100 500	78 000	89 700	98 000	69 700	269 355	127 249	56 400	478 657	1 558 518	1 582 512	1 583 035
Internal aud	dit	1	ı	1	ı	1	ı	1	ı	1	1	1	I	-	1	-
Community	and social services	1	ı	1	ı	1	ı	1	ı	1	1	1	I	-	1	-
Public safet	ty	1	-	1	-	1	1	1	-	-	1	-	-	-	-	-
Housing		-	-	1	-	-	-	-	-	-	1	1	_	-	-	-
Environme	ntal protection	-	-	1	-	-	-	-	-	-	1	1	_	-	-	-
Trading serv	vices	22 011	17 782	14 850	20 607	18 088	13 800	10 400	11 980	5 500	5 900	6 300	97 656	244 873	259 727	274 744
Water mana	agement	20 443	16 000	13 000	17 684	15 588	12 000	8 000	9 000	3 000	4 000	3 500	81 017	203 231	215 583	228 065
Waste wate	er management	1 568	1 782	1 850	2 923	2 500	1 800	2 400	2 980	2 500	1 900	2 800	16 639	41 642	44 144	46 679

Supporting Table SA 27 Budget – standard classification

EXPENDITURE:

d. Operational expenditure:

In terms of the operating expenditure projected for 2018-2019, employee related costs is at (33%), as it appears on the graph below:



i. The monthly actual and projections for operational expenditure by type follows:

Description	Ref						Budget Ye	ar 2018/19						Medium Term Revenue and Expenditure Framework				
R thousand	***************************************	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21		
Expenditure By	y Type																	
Employee rela	ated costs	32 135	26 091	26 091	29 418	30 737	23 993	23 590	24 430	24 415	53 337	27 100	102 593	423 931	440 045	469 947		
Remuneration	n of councillors	968	997	997	992	992	658	966	666	703	555	880	2 932	12 308	13 157	14 052		
Debt impairme	ent											-	24 122	24 122	25 575	27 047		
Depreciation 8	& asset impairmer	11 156	11 691	14 449	11 399	11 236	11 265	12 867	16 9 15	14 394	14 855	11 429	43 031	184 688	196 138	207 711		
Bulk purchase	es	40 000	20 000	20 000	20 000	27 000	40 000	20 000	20 000	40 000	20 000	20 000	45 840	332 840	353 468	374 313		
Other material	ls	4 700	3 977	4 230	4 595	5 148	11 211	5 133	8 900	16 902	14 520	4 000	25 902	109 219	114 455	121 120		
Contracted se	ervices	398	890	1 111	951	780	2 589	992	790	896	850	630	8 000	18 877	23 212	24 791		
Other expend	liture	14 500	16 800	18 904	17 500	27 900	13 400	15 000	9 4 0 0	22 858	9 834	9 200	17 500	192 797	210 392	203 302		
Loss on dispo	sal of PPE	_	-	-	_	1	-	-	_	_	_	_	_	_	1	-		
Total Expendit	ture	103 857	80 447	85 783	84 855	103 794	103 117	78 548	81 102	120 167	113 952	73 239	269 921	1 298 780	1 376 441	1 442 282		
Surplus/(Defici	it)	192 647	(44 494)	(66 140)	(64 876)	(72 806)	215 290	(54 554)	(32 920)	150 353	(104 729)	(27 445)	(203 538)	(113 212)	(75 695)	(53 661)		
and subsidies -	***************************************	205 000	47 500	275	-	-	169 000	-	67 000	64 924	-	-	_	553 699	566 632	599 935		
and subsidies -	***************************************	-	-	_	-	_	_	-	-	_	-	_	423 931	423 931	440 045	469 947		
Transfers and	d subsidies - capita	l (in-kind - all)											_	_	-	-		
Surplus/(Defi cit) after capital transfers & contributions		397 647	3 006	(65 865)	(64 876)	(72 806)	384 290	(54 554)	34 080	215 277	(104 729)	(27 445)	220 393	864 418	930 982	1 016 221		
Taxation	***************************************	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Attributable to	minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	_	-		
Share of	***************************************	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Surplus/(Defi cit)	1	397 647	3 006	(65 865)	(64 876)	(72 806)	384 290	(54 554)	34 080	215 277	(104 729)	(27 445)	220 393	864 418	930 982	1 016 221		

Supporting Table SA 25 - monthly expenditure

ii. The monthly actual and projections for operational expenditure by vote is included below:

Description	Ref						Budget Ye	ar 2018/19						Medium Ter	m Revenue and I Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Expenditure by	v Vote to be appropriated															
Vote 1 - Exec	utive and Council/Mayor & council	1 317	1 193	1 325	2 501	1 479	1 450	1 022	4 500	1 389	3 075	6 078	16 083	41 411	44 709	47 607
Vote 2 - Exec	utive & Council/Municipal Manager	659	692	1 031	624	809	932	250	2 419	1 420	1 000	256	26 589	36 682	38 633	40 937
Vote 3 - Finar	nce & Admin/Finance	2 575	3 500	3 754	1 580	3 600	3 690	1 350	2 540	4 800	2 500	4 500	47 915	82 304	84 000	77 218
Vote 4 - Corporate Services/HR		307	290	2 500	315	367	1 800	478	370	2 365	259	980	12 068	22 099	23 016	24 422
Vote 5 - Finance & Admin/Other Admin		1 281	3 850	2 416	2 606	1 931	2 758	2 389	3 500	8 790	9 800	5 065	31 752	76 138	76 831	80 487
Vote 6 - Planning & Development/Economic		580	616	631	538	664	640	512	665	325	223	1 580	15 491	22 466	26 647	25 196
Vote 7 - Heal	th/Other	194	190	235	2 800	6 500	5 600	354	273	8 400	120	850	4 057	29 573	32 871	34 151
Vote 8 - Com	munity Services/Other Community	371	379	394	378	431	385	414	176	158	173	654	3 352	7 264	7 743	8 239
Vote 9 - Publi	c Services/Fire	1 827	1 717	6 600	1 963	9 500	1 809	6 800	502	560	5 800	890	13 966	51 935	55 256	58 985
Vote 10 - Pub	lic Safety/Other	865	4 600	987	885	1 056	3 600	860	3 840	1 007	4 530	1 438	779	24 447	25 661	27 002
Vote 11 - Roa	ads Transport/Roads	259	167	167	368	166	328	405	369	264	500	620	6 311	9 923	10 502	11 106
Vote 12 - Wat	er/Water Distribution	35 000	28 000	18 050	29 000	48 000	56 000	24 468	46 988	142 556	101 381	30 970	(418 288)	142 124	151 190	315 226
Vote 13 - Elec	ctricity/ElectricityDistribution	59	60	98	61	107	60	56	62	63	56	54	781	1 516	1 620	1 730
Vote 14 - Cor	porate Services/Information Technology	2 333	530	1 002	1 659	2 800	284	337	2 700	605	590	480	(3 988)	9 332	11 608	12 150
Vote 15 - Was	ste Water Management/Sewerage	3 500	1 783	973	1 875	3 590	2 470	2 900	6 500	3 366	2 437	2 389	(1 852)	29 929	31 740	33 577
Total Expendit	ure by Vote	51 127	47 566	40 163	47 152	80 998	81 806	42 596	75 405	176 067	132 443	56 803	(244 985)	587 142	622 028	798 034
Surplus/(Defic	it) before assoc.	25 519	39 116	42 110	73 954	15 089	21 694	65 804	6 276	98 788	706	5 897	821 298	1 216 250	1 220 211	1 059 745
Taxation		_	_	_	_		_		_	_	_	_				_
Attributable to minorities		_	_	_	_	_	_	_		_	_	_		_	_	
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	_	-	-	-	_	_	-	_
Surplus/(Defi	1	25 519	39 116	42 110	73 954	15 089	21 694	65 804	6 276	98 788	706	5 897	821 298	1 216 250	1 220 211	1 059 745

Supporting Table SA26 - monthly expenditure (municipal vote)

Description	Ref						Budget Ye	ar 2018/19						Medium Tern	n Revenue and	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Expenditure - I	Functional Punctional															
Governance	and administra	15 257	5 867	11 714	12 268	6 485	6 761	10 227	12 771	18 262	7 375	11 629	138 807	257 423	267 843	387 589
Executive a	and council	1 976	1 884	2 356	2 108	2 288	2 382	2 272	3 723	2 809	4 075	6 334	37 971	70 179	74 895	79 542
Finance an	nd administration	12 575	3 500	8 754	9 580	3 600	3 690	7 350	8 540	14 800	2 500	4 500	99 941	179 330	184 502	299 044
Internal aud	dit	706	482	604	580	597	689	605	508	653	799	795	895	7 914	8 446	9 002
Community	and public safe	2 392	2 286	9 229	4 670	14 733	7 794	7 568	952	13 358	6 093	2 394	41 750	113 218	121 532	128 377
Community	and social servic	371	379	394	378	431	385	414	176	158	173	654	27 799	31 711	33 404	35 241
Sport and r	recreation	-	-	-	-	-	-	-	-	-	-	-	_	-	-	-
Public safet	ty	1 827	1 717	8 600	1 963	7 803	1 809	6 800	502	4 500	5 800	890	9 723	51 935	55 256	58 985
Housing		-	-	-	-	-	-	-	-	-	-	-	_	_	-	_
Health		194	190	235	2 329	6 500	5 600	354	273	8 700	120	850	4 228	29 573	32 871	34 151
Economic ar	nd environment	839	1 435	1 139	1 191	1 463	1 435	1 195	1 269	1 014	1 828	2 286	27 830	42 925	48 362	48 168
Planning ar	nd development	580	616	631	538	664	640	512	665	325	223	1 580	26 027	33 002	37 859	37 062
Road trans	sport	259	819	508	653	799	795	682	604	689	1 605	706	1 803	9 923	10 502	11 106
Environme	ntal protection	-	_	-	-	-	_	-	-	-	-	_	_	_	-	_
Trading serv	vices .	38 059	29 542	19 121	30 936	71 697	58 529	97 424	52 550	145 985	121 158	84 412	(575 844)	173 569	184 551	350 533
Energy sou	urces	59	60	98	61	107	60	56	62	63	56	54	781	1 516	1 620	1 730
Water mana	agement	35 000	28 000	18 050	29 000	68 000	56 000	94 468	46 988	142 556	118 566	80 970	(575 473)	142 124	151 190	315 226
Waste wate	er management	3 000	1 483	973	1 875	3 590	2 470	2 900	5 500	3 366	2 537	3 389	(1 152)	29 929	31 740	33 577
Waste man	agement	-	-	-	-	-	-	-	-	-	-	-		-	-	
Other		-	-	-	-	-	-	-	-	-	-	-		-	-	-
Total Expendit	ure - Functiona	56 547	39 131	41 203	49 066	94 378	74 519	116 414	67 542	178 618	136 454	100 722	(367 457)	587 136	622 287	914 667
Surplus/(Defic	it) before assoc	20 099	47 551	41 070	72 041	1 709	28 981	(8 014)	14 139	96 237	(3 305)	(38 022)	943 770	1 216 256	1 219 952	943 112
01 (
Share of surplus/																
(deficit) of																
associate Surplus/(Defi		_	_	_	-	-	-	-	_	_	-	_		_	_	_
cit)	1	20 099	47 551	41 070	72 041	1 709	28 981	(8 014)	14 139	96 237	(3 305)	(38 022)	943 770	1 216 256	1 219 952	943 112

iii. The details of the monthly actual and projections for capital expenditure by vote follow:

Supporting Table SA 27 - monthly capital expenditure (municipal vote)

iv. The monthly projections in terms of standard classification for capital expenditure follow:

Description	Ref						Budget Ye	ar 2018/19						Medium Terr	n Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Expenditure - I	Functional															
Governance	and administra	15 257	5 867	11 714	12 268	6 485	6 761	10 227	12 771	18 262	7 375	11 629	138 807	257 423	267 843	387 589
Executive a	and council	1 976	1 884	2 356	2 108	2 288	2 382	2 272	3 723	2 809	4 075	6 334	37 971	70 179	74 895	79 542
Finance an	nd administration	12 575	3 500	8 754	9 580	3 600	3 690	7 350	8 540	14 800	2 500	4 500	99 941	179 330	184 502	299 044
Internal aud	dit	706	482	604	580	597	689	605	508	653	799	795	895	7 914	8 446	9 002
Community	and public safe	2 392	2 286	9 229	4 670	14 733	7 794	7 568	952	13 358	6 093	2 394	41 750	113 218	121 532	128 377
Community	and social servic	371	379	394	378	431	385	414	176	158	173	654	27 799	31 711	33 404	35 241
Sport and r	recreation	-	-	-	-	-	-	-	-	-	-	-	-	_	-	_
Public safet	ty	1 827	1 717	8 600	1 963	7 803	1 809	6 800	502	4 500	5 800	890	9 723	51 935	55 256	58 985
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Health		194	190	235	2 329	6 500	5 600	354	273	8 700	120	850	4 228	29 573	32 871	34 151
Economic ar	nd environment	839	1 435	1 139	1 191	1 463	1 435	1 195	1 269	1 014	1 828	2 286	27 830	42 925	48 362	48 168
Planning ar	nd development	580	616	631	538	664	640	512	665	325	223	1 580	26 027	33 002	37 859	37 062
Road trans	sport	259	819	508	653	799	795	682	604	689	1 605	706	1 803	9 923	10 502	11 106
Environme	ntal protection	-	-	-	-	-	-	-	-	-	-	-	_	-	-	_
Trading serv	vices	38 059	29 542	19 121	30 936	71 697	58 529	97 424	52 550	145 985	121 158	84 412	(575 844)	173 569	184 551	350 533
Energy sou	urces	59	60	98	61	107	60	56	62	63	56	54	781	1 516	1 620	1 730
Water mana	agement	35 000	28 000	18 050	29 000	68 000	56 000	94 468	46 988	142 556	118 566	80 970	(575 473)	142 124	151 190	315 226
Waste wate	er management	3 000	1 483	973	1 875	3 590	2 470	2 900	5 500	3 366	2 537	3 389	(1 152)	29 929	31 740	33 577
Waste man	agement	-	-	-	-	-	-	-	-	-	-	-	_	-	-	_
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Total Expendit	ure - Functiona	56 547	39 131	41 203	49 066	94 378	74 519	116 414	67 542	178 618	136 454	100 722	(367 457)	587 136	622 287	914 667
Surplus/(Defic	it) before assoc	20 099	47 551	41 070	72 041	1 709	28 981	(8 014)	14 139	96 237	(3 305)	(38 022)	943 770	1 216 256	1 219 952	943 112
Share of surplus/																
(deficit) of associate		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Surplus/(Defi	1	20 099	47 551	41 070	72 041	1 709	28 981	(8 014)	14 139	96 237	(3 305)	(38 022)	943 770	1 216 256	1 219 952	943 112

Supporting Table SA 29 - monthly capital expenditure (standard classification)

3. CASH FLOWS:

The monthly projected cash flow (reconciliation between cash receipts by source and cash payments by type) is indicated below. The SDBIP information on revenue and expenditure will be monitored and reported on monthly basis in terms of section 71 of the MFMA.

MONTHLY CASH FLOWS						Budget Ye	ar 2018/19						Medium Terr	n Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash Receipts By Source													1		
Property rates	-	-	-	-	-	-	-	-	-	-	-	1	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	ı	-	-	_
Service charges - water revenue	20 443	18 000	14 000	18 684	15 588	12 000	9 000	9 000	3 000	45 000	3 580	34 937	203 231	215 583	228 065
Service charges - sanitation revenue	1 568	1 782	1 850	2 923	350	1 800	3 400	35 000	25 000	20 000	2 800	(54 831)	41 642	44 144	46 679
Service charges - refuse revenue	-	_	-	_	-	-	-	-	-	_	-	ı	_	-	_
Service charges - other	12	11	15	29	19	378	46	50	250	90	78	22	1 000	1 062	1 125
Rental of facilities and equipment	-	-	-	-	-	_	-	-	-	-	-	-			
Interest earned - external investments	108	368	229	222	172	854	257	155	1 255	356	568	1 956	6 500	6 903	-
Interest earned - outstanding debtors	-	-	-	-	-	_	-	-	-	-	-	_	-	-	-
Dividends received	-	-	-	_	-	_	-	-	-	-	-	-	-	-	_
Fines, penalties and forfeits	-	-	-	_	-	_	-	-	-	-	-	-	-	-	_
Licences and permits	_	_	-	1	-	-	-	-	-	_	-	-	_	-	_
Agency services	-	_	-	1	-	-	-	_	-	_	-	-	_	-	_
Transfer receipts - operational	273 274	748	3 558	422	3 558	295 995	107 000	4 072	211 658	66 973	-	ı	845 859	941 351	1 010 249
Other revenue	686	3 628	2 570	18 599	4 026	1 655	2 011	22	216	14 568	-	39 355	87 336	91 703	96 288
Cash Receipts by Source	296 092	24 537	22 222	40 880	23 713	312 681	121 713	48 299	241 378	146 987	7 026	21 439	1 185 569	1 300 746	1 382 406
Other Cash Flows by Source															
Transfer receipts - capital	255 164	_	31 437	_	_	_	_	-	2 207	_	-	264 891	553 699	566 632	599 935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)			_		-	-	-	-	-	_	-	-	-	-	_
Total Cash Receipts by Source	551 256	24 537	53 659	40 880	23 713	312 681	121 713	48 299	243 585	146 987	7 026	286 330	1 739 268	1 867 378	1 982 341

MONTHLY CASH FLOWS						Budget Ye	ar 2018/19						Medium Terr	m Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash Payments by Type															
Employee related costs	28 722	23 368	19 920	26 166	32 082	29 453	18 895	20 790	21 569	21 582	23 100	158 284	423 931	440 045	469 947
Remuneration of councillors	968	997	999	991	992	1 710	1 119	991	991	1 055	879	616	12 308	13 157	14 052
Finance charges	-	-	-	-	-	-	-	-	-	-	-	_	-	-	-
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	_	-	-	-
Bulk purchases - Water & Sewer	50 000	10 000	-	-	-	40 000	10 000	10 000		10 000	-	202 840	332 840	353 468	374 313
Other materials	5 594	3 057	3 610	3 123	3 602	10 513	3 794	1 541	1 902	1 520	4 000	66 963	109 219	114 455	121 120
Contracted services	704	41	1 132	2 035	996	468	1 546	3 250	855	259	1 569	6 023	18 877	23 212	24 791
Transfers and grants - other municipaliti	-	-	-	-	-	-	-	-	_	-	-	_	-	-	-
Transfers and grants - other	-	_	-	-	-	_	_	_	_	_	-	_	_	-	-
Other expenditure	12 483	9 832	7 065	2 775	2 691	13 375	4 764	18 102	13 858	9 834	15 200	82 818	192 797	210 392	203 302
Cash Payments by Type	98 471	47 296	32 726	35 090	40 362	95 519	40 118	54 674	39 174	44 250	44 748	517 544	1 089 971	1 154 728	1 207 524
															-
Other Cash Flows/Payments by Type															
Capital assets	106 779	30 299	10 864	35 391	1 184	120 750	15 841	54 429	154 803	35 869	35 800	13 231	615 241	537 914	506 902
Repayment of borrowing	-	-	-	-	-	_	-	-	_	_	-	_	-	-	-
Other Cash Flows/Payments	-	-	-	-	-	_	-	-	_	_	-	_	-	-	-
Total Cash Payments by Type	205 250	77 595	43 591	70 481	41 545	216 270	55 959	109 103	193 977	80 119	80 548	530 775	1 705 212	1 692 642	1 714 427
NET INCREASE/(DECREASE) IN CASH HELD	346 005	(53 058)	10 068	(29 601)	(17 832)	96 412	65 754	(60 805)	49 609	66 868	(73 521)	(244 445)	34 056	174 736	267 914
Cash/cash equivalents at the month/year t	7 752	353 758	300 700	310 768	281 167	263 335	359 747	425 501	364 696	414 305	481 174	407 652	7 752	41 808	216 544
Cash/cash equivalents at the month/year e	353 758	300 700	310 768	281 167	263 335	359 747	425 501	364 696	414 305	481 174	407 652	163 208	41 808	216 544	484 459

Supporting Table SA 30 - monthly cash flow

8. SERVICE DELIVERY AND PERFORMANCE INDICATORS METHODOLOGY

The strategic objectives of the MDM are linked to the Strategic Scorecard in the IDP 2018-

The achievement of strategic objectives will lead to the realisation of the vision and mission of the municipality in line with national and provincial priorities. In this way a downwards cascading from national and provincial priorities that influences the strategic intent of the MDM is achieved. The Strategic and IDP Programme Strategies and Reporting Scorecard included in the IDP are thus cascaded to the different directorates where they report on the actions taken to ensure the achievement of the three-year IDP targets broken down within the SDBIP.

The IDP Strategic (Highest level) and Programme Indicators are indicated below, followed by the Reporting Scorecard that have been developed into Directorate responsibility Scorecards per Vote.

8.1. SERVICE DELIVERY KEY PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental score cards, which will be used for internal monitoring of the organisation and relevant individuals. The service delivery and other performance indicators follow per directorate below in page 25

8.2. OFFICE OF THE MUNICIPAL MANAGER - VOTES 005, 080, 006

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Basic Service Delivery\ To have integrated infrastructure	M - 0 1	Approved District water Master Management Plan	#	M D M	Report on the approved District Water Plan	N/A	N/A	N/A	1	1	1	Approved District Water Plan Document	Output	Once a year	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
development\ Infrastructure Planning				D W S								and Council resolution			
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M - 0 2	Percentage of capital spent on projects as prioritised in IDP	%	M D M — M	Calculate the amount of budget spent/planned budget*00	25	50	75	100	100	48	Expenditure report	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M - 0 3	Percentage of the MM departmental budget spent	%	M D M - M	Calculate the amount of budget spent/planned budget*00	25	50	75	100	100	87	Expenditure report	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M - 0 4	Percentage of Capital Budget spent	%	M D M C F	Report on the Capital budget spent / total Capital budget *00	25	50	75	100	100	32	Expenditure report	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M - 0 5	Percentage of Operational budget spent	%	M D M C F	Report on the Operating budget spent / Total operating budget *00	25	50	75	100	100	52	Expenditure report	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and	M -	Percentage of operating budget spent on Personnel	%	M D M	Report on the Operating budget spent on	33	33	33	33	33	42	Expenditure report	Input	Quarterly	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
implement financial control systems\ Expenditure Management	0 6	costs (excl Salaries of councillors		- C F O	Personnel costs / Total operating budget on personnel costs *00										
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 0 7	Percentage of bids approved by MM within 90 days after close of tender	%	M D M - M	Report on the number of tenders approved / Total number of tenders *00	25	50	75	100	100	100	Report on approved bids	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 0 8	Demand Management Plan approved by Council by 30 June Annually	#	M D M - M	Report on the Demand Management Plan submitted	N/A	N/A	N/A	1	1	1	Approved Demand Management and Council resolution	Input	Once a year	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 0 9	Percentage of bids adjudicated within 30 days after the development of the evaluation report	%	M D M -C F O	Report on the number bids adjudicated/ total number of bids *00	25	50	75	100	100	100	List of Bids adjudicated. Attendance register and Minutes	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 1 0	Percentage of Bids awarded within 2 weeks after adjudication recommendation	%	M D M -C F O	Report on the Bids awarded/total number of bids adjudicated *00	25	50	75	100	100	0	List of Bids Awarded Attendance register and minutes	Outcome	Quarterly	Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1	Submission of AG Action Plan to Council by 31 January	#	M D M - M	AG Action Plan submitted to Council	N/A	N/A	1	N/A	1	1	AG Action Plan and Council resolution	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 2	Percentage of AG queries attended to ytd	%	M D M — M	Number of queries attended/Total number of queries *00	25	50	75	100	100	28	Implemented AG Action Plan	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 3	Percentage of Departmental Internal Audit findings attended.	%	M D M - M	Number of internal audit findings attended/ number of identified findings *00	25	50	75	100	100	44	Implemented Internal Audit Action Plan	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 4	Number of quarterly internal audit reports submitted to audit committee	%	M D M - M	Count the number of audit reports submitted to Audit Committee	1	2	3	4	4	4	Quarterly Reports	Output	1 Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 5	approved by Audit Committee by 30 June	#	M D M - M	Report on the Audit Plan submitted and approved by Audit Committee	N/A	N/A	N/A	1	1	1	Approved Audit Plan and approval by the Audit Committee	Outcome	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy	M - 1 6	Revised Internal Audit Charter submitted and approved by Audit	#	M D M	Count Internal Audit Charter submitted	N/A	N/A	N/A	1	1	1	Approved Internal Audit charter	Outcome	Once a year	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
and sound Governance\ Audit		Committee by 30 June		M M											
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 7	Percentage of Departmental Internal Audit queries attended to ytd	%	M D M - M	Number of findings attended to ytd/ Total number of findings *00	25	50	75	100	100	45	Implemented Internal Audit Action Plan.	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 8	Percentage of audit committee resolutions implemented YTD	%	M D M M M	Number of audit committee resolutions implemented / total number of resolutions *00	25	50	75	100	100	40	Implemented Resolution register	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 9	Number of quarterly performance reports audited within 30 days of end of previous quarter YTD	#	M D M - M	Report on the number of quarterly performance reports audited within 30 days of end of previous quarter YTD	1	2	3	4	4	4	Performance Audit report	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 2 0	Number of Back to Basics statistical reports submitted to CoGHSTA by the 10th of each month	#	M D M - M	Report on the number of Back to Basics statistical reports submitted to CoGHSTA by the 10th of each month	3	6	9	12	12	12	CoGHSTA Back to Basic Report and proof of submission	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound	M - 2 1	Number of Back to Basics statistical reports submitted to CoGTA by the 10th of each month	#	M D M	Count the number of Back to Basic reports submitted to CoGTA	3	6	9	12	12	12	CoGTA Back to Basic Report and proof of submission	Output	Quarterly	Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	КРІ	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Governance\ Back to Basics				M M											
Good Governance and Public Participation\ To promote democracy and sound Governance\ Committees	M - 2 2	Percentage of Council resolutions implemented vs Number passed	%	M D M - M	Report on the number of resolutions attended to ytd / Total number of resolutions*00	25	50	75	100	100	100	Implemented Resolution register	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Customer Care	M - 2 3	Percentage of complaints received on the Presidential and Premier hotlines received (and attended to within 7 days)	%	M D M D O E M	Count the number of complaints attended to /by received *00	25	50	75	100	100	100	Report with complaints attended to	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Integrated Development Planning	M - 2 4	Draft IDP approved by Council by 31 March annually	#	M D M — M	Report on the Draft IDP approved by Council	N/A	N/A	1	N/A	1	1	Draft IDP and Council Resolution	Output	Once a year	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Integrated	M - 2 5	Final IDP approved by Council by 31 May annually	#	M D M - M	Report on the Final IDP approved by Council	N/A	N/A	N/A	1	1	1	Approved Final IDP and Council Resolution	Output	Once a year	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Development Planning															
Good Governance and Public Participation\ To promote democracy and sound Governance\ Integrated Development Planning	M - 2 6	IDP Process Plan developed, tabled and adopted by Council by end of June	#	M D M — M	Report on the Process Plan submitted to council	N/A	N/A	N/A	1	1	1	Approved process Plan and Council resolution.	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M -2 7	Percentage of Municipal Managers Forum Resolutions related to department implemented within specified timeframes	%	M D M — M	Report on the number of resolutions attended to ytd / Total number of resolutions*100	25	50	75	100	100	100	Implemented Resolution register , Attendance register	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Labour Relations	M - 2 8	Percentage of disciplinary cases attended to ytd	%	M D M - M	Report on the total number of disciplinary cases attended/Total number of disciplinary reported*00	100	100	100	100	100	0	Report on the of Disciplinary Cases attended to	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\To promote democracy and sound Government\Legal Services	M - 2 9	Percentage of litigations attended to and managed.	%	M D M — M	Report on the reported litigations /litigations attended to and managed*100.	100	100	100	100	100	100	Case Management and Litigation Report	Outcome	Quarterly	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Good Governance and Public Participation\To promote democracy and sound Government\ Legal Services	M -3 0	Percentage of legal advices and opinions provided as per instructions	%	M D M - M	Report on the number legal advices and opinions provided as per instructions Total number of legal advices *100	100	100	100	100	100	100	Report legal advises and Opinions	Outcome	Quarterly	Non- Cumulative
Good Governance and Public Participation\To promote democracy and sound Government\Legal Services	M -3 1	Number of by- laws reviewed and gazetted	#	M D M - M	Report on the Number of by-laws reviewed and gazetted and inputs from advisory services/ total number of bylaws planned to be reviewed by* 100	6	6	6	6	6	0	By laws gazetted	Output	Quarterly	Non- Cumulative
Good Governance and Public Participation\To promote democracy and sound Government\ Legal Services	M -3 2	Percentage of contracts signed as per instruction	%	M D M — M	Report on the number of contracts signed as per instruction/ Total number of contracts *100	100	100	100	100	100	100	Report and signed contracts	Outcome	Quarterly	Non- Cumulative
Good Governance and Public Participation\To promote democracy and sound Government\ Legal Services	M - 3	Conducting of workshops on contract management	#	M D M — M	Count the number of workshops conducted	1	N/A	2	N/A	2	0	Workshop document.Atten dance register and minutes	Output	Twice in a quarter	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Municipal Public	M - 3 4	Percentage of MPAC recommendations passed on to Council YTD	%	M D M - M	Report on the number of recommendations passed on to council / Total number of recommendations *00	100	100	100	100	100	100	A report with recommendatio ns. And council resolution	Outcome	Quarterly	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	0 M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Accounts Committee (MPAC)															
Good Governance and Public Participation\ To promote democracy and sound Governance\ Performance Management	M -3 5	Mid-year budget and performance report submitted to Provincial Treasury, COGHSTA, and AG by 25 Jan	#	M D M — M	Report on the submission of the Mid-year report	N/A	1	N/A	N/A	1	1	Proof of submission and Report	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Performance Management	M -3 6	Draft Annual Report tabled to Council by 31 Jan	#	M D M - M	Draft Annual report submitted to Council	N/A	N/A	1	N/A	1	1	Council resolution and Draft Annual report	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Performance Management	M - 3 7	Final Annual Report approved by Council by 31 March	#	M D M —	Report on the Final Annual report	N/A	N/A	1	N/A	1	1	Council resolution and Annual report	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\	M -3 8	Number of Quarterly SDBIP reports submitted to Council	#	M D M - M	Count the number of report submitted to Council	1	2	3	4	4	4	Council resolution and SDBIP report	Output	Quarterly	Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	KPI	0 M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Performance Management															
Good Governance and Public Participation\ To promote democracy and sound Governance\ Performance Management	M -3 9	Draft Annual Performance Report submitted to the AG, Audit Committee and Mayor by 31 August	#	M D M — M	Report on the Draft Annual report submitted to Council	1	N/A	N/A	N/A	1	1	Proof of submission and the report	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Performance Management	M -4 0	Number of days taken to submit the SDBIP to the Mayor following budget approval	#	M D M — M	Report on the SDBIP submission	N/A	N/A	N/A	28	28	27	Signed SDBIP by the Executive Mayor	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Performance Management	M -4 1	Number of quarterly performance reports audited prior to submission to Council	#	M D M — M	Report on the number of quarterly reports submitted to Council	1	2	3	4	4	4	Quarterly audit reports	Output	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\	M -4 2	Number of performance assessments for Section 54/ 56 Managers	#	M D M — M	Count the number of performance evaluations conducted	1	N/A	1	N/A	1	2	Attendance register ,minutes and Evaluation report	Outcome	Once a year	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	КРІ	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Performance Management															
Good Governance and Public Participation\ To promote democracy and sound Governance\ Performance Management	M - 4 3	Number of Senior Managers (MM & Directors) with signed performance agreements by 30 June	#	M D M — M	Count the number of performance agreements signed	N/A	N/A	N/A	6	6	8	Signed Performance agreement	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 4 4	Percentage of Anti- corruption resolutions implemented	%	M D M — M	Report on the number of resolutions attended to ytd / Total number of resolutions*00	100	100	100	100	100	0	Implemented Anti-corruption resolution register	Outcome	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 4 5	Percentage of reported cases of Fraud and corruption attended to	%	M D M - M	Report on the number of cases attended to ytd / total number of cases reported *00	N/A	100	N/A	100	100	0	Report of reported to and attended to cases	Output	Twice in a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 4 6	Risk Assessment report submitted to Council by 30 May	#	M D M — M	Report on the Risk register submitted to Council	N/A	N/A	N/A	1	1	1	Council resolution register and Risk assessment report	Output	Once a year	Non - Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 4 7	Percentage of risk committee resolutions implemented	%	M D M - M	Number of resolutions attended to ytd / Total number of resolutions*00	25	50	75	100	100	0	Implemented Risk resolution register	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 4 8	Number of Risk monitoring reports submitted to Council	#	M D M - M	Count the number of risks mitigated	1	2	3	4	4	0	Council resolution register and Risk report	Output	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 4 9	Number of Strategic Risks mitigated	#	M D M — M	Count the number of risks mitigated	3	6	9	10	10	1	Risk register with mitigated risks	Output	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 5 0	Number of risk management workshop conducted year to date	#	M D M - M	Count the number of workshops conducted	N/A	N/A	N/A	1	1	0	Training document and Attendance register	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 5 1	Risk management strategy developed and approved by Management and tabled to Council	#	M D M — M	Report on the Risk Management Strategy submitted to Council	1	N/A	N/A	N/A	1	1	Council resolution and Risk Management Strategy	Output	Once a year	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 5 2	Fraud Prevention Strategy updated and approved by Council YTD	#	M D M - M	Report on the Risk Strategy submitted to Council	1	N/A	N/A	N/A	1	1	Council resolution and Fraud prevention strategy	Output	Once a year	Non- Cumulative
Municipal Transformation and Organisational Development\To inculcate entrepreneurial and intellectual capabilities\ Employee Performance Management	M - 5 3	Employee Performance Assessments below senior managers conducted YTD	#	M D M - D C or pS er v	Number of employee performance reviews conducted versus Planned assessments	N/A	N/A	1	N/A	1	0	Attendance register ,minutes and Evaluation report	Outcome	Once a year	Non- Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Human Resource Management	M - 5 4	Percentage of employees that received paid overtime at an average of 12 months	%	M D M - D C or pS er v	Report on the percentage of employees that received paid overtime at an average of 12 months	10	10	10	10	10	13	Report paid overtime and expenditure report	Input	Quarterly	Non- Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual	M - 5 5	Percentage of executive management posts filled after they have been vacated YTD	%	M D M D C	Count the number of executive management positions filled	100	N/A	N/A	N/A	100	63	Employment Contracts	Input	Once a year	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	indicator	cycle	type
capabilities\ Organisational Development				pS er v											
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Skills Development	M - 5 6	R-value actually spent on implementing its workplace skills plan YTD	%	M D M C or pS er v	Report on the R-value of a budget (salaries budget) actually spent on implementing its workplace skills plan YTD. / R-value annual salary budget*00	25	50	75	100	100	80	Expenditure report	Input	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Skills Development	M -5 7	Number of reports on the implementation of the Workplace Skills Plan submitted to Management YTD	#	M D M - D C or pS er v	Report on the number of reports on the implementation of the Workplace Skills Plan submitted for management report	3	6	9	12	12	0	Reports on the implementation of the skills work plan and the number of people trained	Input	Quarterly	Cumulative

8.3. THE OFFICE OF THE EXECUTIVE MAYOR – VOTES 010, 044, 045, 112, 011

Hiereneho	ı	KDI	U	0	Instruction	18-Sep	18-Dec	19-Mar	19-Jun	Annual	Danalina	DOE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Basic Service Delivery\ To improve community safety, health and social well-being\ Disability Development	M - 5 8	Disability Forum resolutions	%	О Е М	Report on the percentage of Disability Forum resolutions implemented / Number of resolutions*00	25	50	75	100	100	100	Implemented Resolution register	Outcome	Quarterly	Cumulative
Basic Service Delivery\To improve community safety, health and social well-being\ Disability Development	M -5 9	Number of Disability Indaba held YTD	#	M D M D O E M	To count number of Disability Indaba held	N/A	N/A	N/A	1	1	1	Attendance register and minutes	Output	Once a year	Non- Cumulative
Basic Service Delivery\To improve community safety, health and social well-being\ Disability Development	M -6 0	Number of Elders Day Celebration held YTD	#	M D M D O E M	To count the number of Elders Day event held YTD	N/A	N/A	N/A	1	1	1	Attendance register and minutes	Output	Once a year	Non- Cumulative
Basic Service Delivery\To improve community safety, health and social well-being\ Elders Development	M = 6	Percentage of Elders Forum resolutions implemented YTD	#	M D M D O E M	To count the number of resolutions Elders' Forum meeting implemented YTD	N/A	100	N/A	N/A	100	100	Implemented Resolution register	Outcome	Once a year	Non- Cumulative

III.	ı	KDI	U	_	In atoms the m	18-Sep	18-Dec	19-Mar	19-Jun	Annual	D K	DOE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M		Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Basic Service Delivery\ To improve community safety, health and social well-being\ Elders Development	M -6 2	Percentage of Children's advisory Council meeting resolutions implemented YTD	%	ОШМ	To count the number of Children's Advisory Council meetings held YTD	N/A	100	N/A	N/A	100	100	Attendance register and minutes	Outcome	Once a year	Non- Cumulative
Basic Service Delivery\To improve community safety, health and social well-being\ Events Management	M -6 3	Number of Excellence Awards held successfully year to date	#	M D M D O E M	To count the of Excellence Awards held	N/A	1	2	N/A	2	2	Attendance register and Report	Input	Twice a year	Non- Cumulative
Basic Service Delivery\To improve community safety, health and social well-being\ Events Management	M -6 4	Percentage of events whereby logistical arrangements have been made 1 week prior to events	%	M D M D O E M	To count the logistical arrangements made one week before the events	100	100	100	100	100	100	List of invites and Report.	Output	Quarterly	Non- Cumulative
Basic Service Delivery\To improve community safety, health and social well-being\ Gender Development	M 65	Percentage of Gender resolutions Forum Meeting held YTD	%	M D M D O E M	To count the number of resolutions of the District Gender Forum against the ones passed*100	100	100	100	100	100	100	Implementation of Resolution register	Outcome	Once a year	Non- Cumulative

Hananahu	ı	I/DI	U		lu aturation	18-Sep	18-Dec	19-Mar	19-Jun	Annual	Docalina	DOE	Type of	Reporting	Calculation
Hierarchy	I D	KPI	O M	er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Basic Service Delivery\ To improve community safety, health and social well-being\ HIV/AIDS	M -6 6	Number of District Health Council activities supported and coordinated	#	M D M - D O E M	Report on the number of District Health Council activities supported and coordinated	1	2	6	8	8	0	Attendance register and minutes	Output	Quarterly	Cumulative
Basic Service Delivery\To improve community safety, health and social well-being\ HIV/AIDS	M -6 7	District AIDS committee Summit by end of March	#	M D M - D O E M	Count number of HIV/AIDS summits held	N/A	N/A	1	N/A	1	1	Attendance register and minutes	Output	Once a year	Non- Cumulative
Basic Service Delivery\To improve community safety, health and social well-being\ Youth Development	M -6 8	Percentage of Children's Rights Parliament recommendatio ns implemented YTD	%	ОЕМ	To count the number of resolutions of the Children's Rights of Parliament implemented	100	100	100	100	100	1	Implemented Resolution register	Outcome	Quarterly	Non- Cumulative
Basic Service Delivery\To improve community safety, health and social well-being\ Youth Development	M -6 9	Percentage of Youth Council recommendatio ns implemented YTD	%	M D M D O E M	To count the number of resolutions of the Youth Council implemented	25	50	75	100	100	100	Implemented Resolution register	Outcome	Quarterly	Cumulative

III:	ı	KDI	U		la stancette a	18-Sep	18-Dec	19-Mar	19-Jun	Annual	D K	DOE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M		Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M 7 0	Percentage of the budget actually spent related to the Directorate	%	M D M D O E M	Total R-value of the directorate budget spent /Total R-value of the annual directorate`s budget*00	15	30	65	100	100	100	Expenditure report	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M 7 1	Demand management plans related to the Office of the Executive Mayor developed and submitted to Budget and Treasury YTD	#	M D M D O E M	Report on the submitted demand management plans related to the Office of the Executive Mayor developed and submitted to Budget and Treasury	N/A	N/A	N/A	1	1	1	Demand management plan and proof of submission	Input	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M 7 2	Percentage of Departmental Internal Audit findings attended to ytd	%	M D M D O E M	Number of internal audit findings attended to/ number of identified findings *00	N/A	N/A	25	100	100	0	Internal Audit Action Plan with findings attended to.	Outcome	Twice in a year	Cumulative

Hiererchy	ı	KPI	U		Instruction	18-Sep	18-Dec	19-Mar	19-Jun	Annual	Baseline	POE	Type of Indicator	Reporting	Calculation
Hierarchy	D	KPI	M		instruction	Target	Target	Target	Target	Target	baseline	POE	indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M 7 3	Number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M D O E M	Report on the number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	3	6	9	12	12	12	Back to Basic CoGHSTA Report and proof of submission	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M 7 4	Number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M D O E M	Report on the number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month	3	6	9	12	12	12	Back to Basic CoGTA Report and proof of submission	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Communication	M -7 5	Number of internal communication newsletter issues developed and distributed YTD	#	M D M D O E	Count the number of internal communication newsletters to be published	1	2	3	4	4	4	Internal News letters	Output	Quarterly	Cumulative

History	ı	KDI	U		la stancation	18-Sep	18-Dec	19-Mar	19-Jun	Annual	Docalina	POE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M		Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Communication	M 7 6	Number of external communication newsletters that were developed and distributed YTD	#	M D M D O E M	Count the Number of internal communication newsletter issues developed and distributed versus target	1	2	3	4	4	4	External News letters	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Communication	M -7 7	Communication Strategy reviewed and adopted by council	#	M D M D O E M	Count the number of times during the year that the Communication strategy has been reviewed and adopted by Council	N/A	N/A	N/A	1	1	1	Communication Strategy and council resolution	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Customer Care	M 7 8	Percentage of complaints received on the Presidential and Premier hotlines received (and attended to within 7 days)	%	M D M D O E M	Count the number of complaints attended to /by received *00	25	50	100	100	100	100	Report on complaints attended to	Outcome	Quarterly	Cumulative

11:	ı	KDI	U	0	In atom of the m	18-Sep	18-Dec	19-Mar	19-Jun	Annual	D l'	DOE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M		Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M -7 9	Forum established and functional YTD	#	О Е М	Anti-corruption Forum that is established and functional against the targeted time	N/A	1	N/A	N/A	1	1	List of forum members, number of meetings	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M 8 0	Percentage of DOEM Forum Resolutions related to department implemented within specified timeframes	%	О Е М	Report on the implemented findings solve all findings	25	50	75	100	100	4	Implemented Resolution register	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 8 1	Strategic Risks mitigated YTD	#	M D M D O E M	Report on the mitigation of risks according to plan	1	1	1	1	1	0	Implemented Risk register	Output	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Traditional Leaders	M - 8 2	Percentage of resolutions of traditional Leaders implemented held YTD	#	M D M D O E	To count the number of traditional leaders resolutions implemented against the passed resolutions *100	25	50	75	100	100	100	Resolution register	Outcome	Quarterly	Non- Cumulative

III:	ı	KDI	U		lu at mustic m	18-Sep	18-Dec	19-Mar	19-Jun	Annual	D line	DOE	Type of	Reporting	Calculation
Hierarchy	I D	KPI	O M	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Employee Performance Management	M 8 3	Departmental Employee Performance Assessments Conducted	#	M D M D O E M	Count the number of Employee Assessments Conducted	N/A	N/A	1	N/A	1	0	Attendance register, minutes and Evaluation report	Outcome	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Customer Care	M - 8 4	Community services survey on municipal services in the municipality	#	M D M D O E M	Count the number of Customer services survey on municipal services in the municipality	Conduct ing the Survey	Conduct ing the Survey	Conduct ing the Survey	1	1	0	Community Satisfaction Survey Services Survey	Output	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Committees	M - 8 5	Council resolution register sent to directorates for implementation within 5 working days after Council meeting ytd	#	M D M D O E M	Count the number of times the Management Committee resolution register sent to directorates for implementation within 0 working days after MANCO meeting	5	5	5	5	5	5	Council Resolution register	Output	Quarterly	Non- Cumulative

III	ı	KDI	U		la stancette a	18-Sep	18-Dec	19-Mar	19-Jun	Annual	D line	DOE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M		Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Committees	M - 8 6	MAYCO Agendas distributed to MMC's 72 hours (3 days) prior to meetings ytd	#	M D M D O E M	Count the number of days MAYCO Agenda distributed prior the meetings	3	3	3	3	3	3	Agenda ,proof of 3days delivery prior the meeting	Output	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Committees	M -8 7	Council Agendas distributed to Councillors 72hours (3 days)prior to meetings	#	M D M D O E M	Council Agendas distributed to Councillors 4 days prior to meetings	3	3	3	3	3	3	Agenda ,proof of 3days delivery prior the meeting	Output	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Committees	M - 8 8	Portfolio Committee Agendas delivered 3 days prior to meetings ytd.	#	M D M D O E M	Portfolio Committee Agendas delivered 72 hours prior to meetings.	3	3	3	3	3	4	Agenda ,proof of 3days delivery prior the meeting	Output	Quarterly	Non- Cumulative

	ı	ICDI	U			18-Sep	18-Dec	19-Mar	19-Jun	Annual	ъ ::	DOE	Type of	Reporting	Calculation
Hierarchy	I D	KPI	O M		Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Committees	M - 8 9	Special Council Agendas distributed to Councillors 24hours (1 day) prior the meeting	%	М пооп М о М	Council Agendas distributed to Councillors 4 days prior to meetings	1	1	1	1	1	1	Agenda ,proof of 1day delivery prior the meeting	Output	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Committees	M - 9 0	Percentage of oversight committee resolutions forwarded to council	%	M D M D O E M	Calculate the percentage of resolutions forwarded to council	100	100	100	100	100	100	Portfolio committee Oversight report and council resolution	Outcome	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Committees	M - 9 1	Number of District Ward Committee Forum meetings held successfully year to date	#	M D M D O E M	To count the number of District Ward Committee Forum meetings held	1	2	3	4	4	4	Attendance register and minutes	Output	Quarterly	Non- Cumulative

	ı	ICDI	U	0	1.4.0	18-Sep	18-Dec	19-Mar	19-Jun	Annual	D !!	DOE	Type of	Reporting	Calculation
Hierarchy	D	KPI	О М	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 9 2	Number of District wide session meeting held ytd	#	M D D O E M	To count number of District Wide Session held	1	N/A	N/A	N/A	1	1	Attendance register and minutes	Output	Quarterly	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 9 3	Number of MPAC District Forums meetings held YTD	#	M D M D O E M	To count number of MPAC District Forum meetings held	1	2	3	4	4	4	Attendance register and minutes	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 9 4	Number of Public Participation Forum meetings held ytd	#	M D M D O E M	Count the number of forum that were held against the targeted meeting	1	2	3	4	4	4	Attendance register and minutes	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 9 5	Number of Speakers Forum meetings held successfully year to date	#	M D M D M	To count the number of Speakers' Forum meetings held	1	2	3	4	4	4	Attendance register and minutes	Output	Quarterly	Cumulative

	ı	ICDI	U	0		18-Sep	18-Dec	19-Mar	19-Jun	Annual	. "	DOE	Type of	Reporting	Calculation
Hierarchy	I D	KPI	O M		Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 9 6	MPAC reports submitted to Council YTD	#	M D M D O E M	To count the number of MPAC reports submitted to Council	1	2	3	4	4	4	MPAC Reports and council resolution	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Municipal Public Accounts Committee (MPAC)	M 9 7	Oversight Report publicised within seven days after adoption by Council ytd	#	Мом поошм	The oversight report that has been publicised after seven days after adoption by council	N/A	N/A	1	N/A	1	1	Publication of the Oversight report and News paper article	Outcome	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Municipal Public Accounts Committee (MPAC)	M - 9 8	Oversight report tabled to council ytd	#	M D M D O E M	The oversight report tabled	N/A	N/A	1	N/A	1	1	Council resolution and oversight report	Outcome	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Municipal Public Accounts Committee (MPAC)	M - 9 9	Annual report Public hearing held successfully by end of March	#	M D M _ D O E M	Count the number of public hearings on Mid- year and annual reports	N/A	N/A	N/A	1	1	1	Public hearing report and Attendance register and minutes	Output	Once a year	Non- Cumulative

Historiahu	ı	KDI	U	-	la atau ati a a	18-Sep	18-Dec	19-Mar	19-Jun	Annual	Danelina	POE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	PUE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Municipal Public Accounts Committee (MPAC)	M - 1 0 0	Number of MPAC meetings held YTD	#	Мом оем	To count number of MPAC meetings held	1	2	3	4	4	4	Attendance register and minutes	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Municipal Public Accounts Committee (MPAC)	M - 1 0 1	Number of projects visits conducted ytd	#	M D M D O E M	Count the number of projects visits conducted	1	2	3	4	4	4	Attendance register and a list of projects visited	Input	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Municipal Public Accounts Committee (MPAC)	M 1 0 2	Publicising the oversight report on the local and National Newspapers by the end of April	#	M D M D O E M	To count the number of oversight report published	N/A	N/A	N/A	1	1	1	Proof of the Publication of the Oversight report and news paper article	Output	Once a year	Non- Cumulative

III:	ı	KDI	U	0	lu at mustic m	18-Sep	18-Dec	19-Mar	19-Jun	Annual	D !!	DOE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Municipal Public Accounts Committee (MPAC)	M - 1 0 3	Number of IDP/Budget Public Participation meetings held successfully year to date	#	M D M D O E M	Count the number of meetings held against the target	N/A	N/A	N/A	5	5	5	Report of community issues raised Attendance register and minutes	Outcome	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Public Participation	M 1 0 4	Number quarterly Public Participation meetings held successfully year to date by the Executive Mayor	#	M D M D O E M	To count the number of public participation meetings conducted	1	2	3	4	4	4	Report of community issued raised .Attendance register and minutes	Outcome	Quarterly	Non- Cumulative

8.4. THE BUDGET AND TREASURY DIRECTORATE – VOTE 020

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Asset Management	M - 1 0 5	R-value unaccounted assets (book value)	R- va lu e	M D M -C F O	Count the number of reports submitted	0	0	0	0	0	0	Asset register	Input	Quarterly	Non- Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	KPI	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Asset Management	M - 1 0 6	Liquidity ratio (R-value Monetary Assets / R-value Current Liabilities)	%	M D M C F O	Count the number of reports submitted	0.40	0.40	0.40	0.40	0.40	0.44	Report reflecting the liquidity ratio	Input	Quarterly	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Asset Management	M - 1 0 7	Current Ratio (R-value current assets / R-value liabilities as ratio)	R ati o	M D M C F O	Count the number of reports submitted	2.10	2.10	2.10	2.10	2.10	1.34	Report reflecting the current ratio	Input	Quarterly	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Asset Management	M - 1 0 8	Valuation of Property Plant and Equipment conducted YTD	#	MDM CFO	Count the number of reports submitted	N/A	N/A	N/A	1	1	1	Valuation report of assets	Input	Once a year	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Asset Management	M - 1 0 9	Implementation of the asset steering committee resolutions	%	M D M C F O	Count the number of resolutions implemente d/total resolutions *00	25	50	75	100	100	100	Implement ed Resolution register	Outcome	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	KPI	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Asset Management	M - 1 1 0	Number of times fixed asset register updated y.t.d	#	MDM CFO	Count the number of reports submitted	3	6	9	12	12	12	Asset register	Output	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Budget Control and Reporting	M111	Number of MFMA S52 reports submitted to Council (year to date)	#	M D M C F O	Count the number of MFMA S52 reports submitted to Council year to date	1	2	3	4	4	4	Council resolution and Report	Output	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Budget Control and Reporting	M - 1 1 2	Number of S71 reports submitted to the Executive Mayor, National and Provincial Treasuries within 10 workings days after the end of each month	#	M D M C F O	Count the number of S71 reports submitted to the Executive Mayor, National and Provincial Treasuries within 10 working days after the end of each month	3	6	9	12	12	12	Proof of submissio n and report	Output	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	KPI	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Budget Control and Reporting	M - 1 1 3	Final budget adopted by Council by end of May	#	M D M C F O	Count the number of adopted by Council by end of May	N/A	N/A	N/A	1	1	1	Budget and Resolution register	Input	Once a year	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Budget Control and Reporting	M 1 1 4	Draft budget tabled to Council by 31 March	#	M D M C F O	Compliance to Draft budget tabled to Council by 31 March	N/A	N/A	1	N/A	1	1	Draft Budget and Council resolution	Input	Once a year	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Budget Control and Reporting	M	Annual Financial statements drafted and submitted to AG by end Aug	#	M D M C F O	Financial statements drafted and submitted to AG by end Aug	1	N/A	N/A	N/A	1	1	AFS and proof of submissio n	Input	Once a year	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Budget Control and Reporting	M - 1 1 6	Number of quarterly financial statements submitted to Council	#	M D M C F O	Count the number of quarterly financial statements submitted to Council	1	2	3	4	4	4	Quarterly Financial statement s and proof of submissio n	Input	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Budget Control and Reporting	M - 1 1 7	Integrated Budget process plan developed and adopted by Council by end August	#	MDM CFO	Count Integrated Budget process plan developed and adopted by Council by end August	1	N/A	N/A	N/A	1	1	IDP process plan and council resolution	Output	Once a year	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Budget Control and Reporting	M - 1 1 8	Adjustments budget submitted to Council YTD	#	M D M C F O		N/A	N/A	1	N/A	1	1	Adjusted Budget and council resolution	Input	Once a year	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M -1 1 9	Percentage of creditors paid within 30 days	%	MDM CFO	Total invoices of creditors paid within 30 days/Total receipt of invoices received*00.	100	100	100	100	100	100	List of creditors paid	Input	Quarterly	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\	M - 1 2 0	Percentage of the CFO departmental budget spent	%	M D M C F O	Calculate the amount of budget spent/plann ed budget*00	15	45	65	100	100	90	Expenditu re report	Input	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Expenditure Management															
Financial Viability\ To increase revenue generation and implement financial control systems\ Revenue Management	M 1 2	Revenue enhancement strategy revised and approved by council by 30 June	#	M D M C F O	Report on the Enhanceme nt strategy	Developm ent	Consultati on	Consultati on	1	1	1	Approved Revenue Enhance ment Strategy and council resolution	Input	Once a year	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Revenue Management	M - 1 2 2	Percentage of debt coverage YTD.	%	M D M C F O	Total R-value operating revenue received minus R-value Operating grants / Total R-value debt service payments *00	100	100	100	100	100	6.27	Expenditu re report	Input	Quarterly	Non- cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	KPI	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Revenue Management	M - 1 2 3	Percentage of Cost coverage YTD.	%	M D M - C F O	Total R- value all cash at a particular time plus R- value investments / by R-value monthly fixed operating expenditure *00	150	150	150	150	150	16	Expenditu re report	Input	Quarterly	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 1 2 4	Number of Supply Chain Deviation reports submitted to Council year to date	#	M D M C F O	Count the number of reports submitted	1	2	3	4	4	4	Supply chain deviation reports Reports	Output	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 1 2 5	Number of SCM reports submitted to council and treasuries YTD	#	M D M -C F O	Count the number of reports submitted	1	2	3	4	4	2	Report, council resolution and Proof of submissio n and report	Output	Once a year	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 1 2 6	Percentage of bids adjudicated within 30 days after the development of the evaluation report	%	MDM CFO	Report on the Number bids adjudicated/ total number of bids *00	25	50	75	100	100	100	Bid Evaluation report	Outcome	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 1 2 7	Percentage of infrastructure tenders placed on Construction Industry Development Board and awarded (CIDB)website YTD	%	MDM CFO	Count the number of construction tenders advertised/ number of tenders placed CIDB website	100	100	100	100	100	100	Submitted document of projects for website. Screensh ot of projects on the website	Outcome	Quarterly	Non- Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 1 1 1	Percentage of implementation of the consolidated demand management plan submitted to Management YTD	%	MDM CFO	Count the number of reports submitted	30	50	80	100	100	80	Consolidat ed Demand Managem ent plan	Output	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 1 1 2	Percentage of Bids awarded within 2 weeks after adjudication recommendatio n	%	M D M C F O	the Bids awarded/tot al number of bids adjudicated	25	50	75	100	100	100	Report on Bids awarded within two weeks after	Input	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	KPI	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
												adjudicati on			
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M 1 1 3	Percentage of bids awarded within 90 days of advertisement	%	M D M C F O	Count the number of bids awarded within 90 days of advertiseme nt	25	50	75	100	100	0	Report on Bids awarded within 90 days of the advertise ment	Input	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 1 4	Percentage of AG queries attended to	%	M D M C F O	Number of queries attended/To tal number of queries *00	25	50	75	100	100	25	Implement ed AG Action Plan	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M _ 1 1 5	Percentage of Departmental Internal Audit findings attended to	%	M D M C F O	Number of internal audit findings attended to/ number of identified findings *00	25	50	75	100	100	0	Internal Audit Action Plan	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 1 6	Number of CoGHSTA Back to Basics statistical reports submitted to	#	M D M C F O	Count the number of report submitted CoGTA	3	6	9	12	12	12	Back to Basic CoGHSTA Report and proof of	Output	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
		M&E by the 7th of each month										submissio n			
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 1 7	Number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M C F O	Back to Basics statistical reports submitted to	3	6	9	12	12	12	Back to Basic CoGTA Report and Proof of submissio n	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 1 1 8	Percentage of Chief Financial Officers Forum Resolutions related to department implemented within specified timeframes	%	MDM CFO	Number of resolutions attended to ytd / Total number of resolutions* 00	25	50	75	100	100	0	Implement ed Resolution register	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Legal Services	M - 1 1 9	Number of budget related policies reviewed and approved by Council y.t.d	#	OHO SUS	Count the number Budget related policies reviewed and	3	6	3	12	12	12	Reviewed Budget Policies and Council resolution	Output	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	KPI	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
					approved by Council versus target										
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 1 2 0	Strategic Risks mitigated ytd	#	M D M C F O	Count the number of risks mitigated	1	2	3	4	4	0	Implement ed Risk Register	Outcome	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Employee Performance Management	M - 1 2 1	Departmental Employee Performance Assessments Conducted	#	MDM OFO	Count the number of Employee Assessment s Conducted	N/A	N/A	1	N/A	1	0	Attendanc e register , minutes and Evaluation report	Outcome	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Skills Development	M 1 2 2	Number of SCM workshops conducted with internal stakeholders ytd	#	M D M C F O	Count the number of workshops attended by SCM officials	1	N/A	2	N/A	2	2	Attendanc e register and workshop document	Output	Twice in a Quarter	Cumulative

8.5. THE CORPORATE SERVICES DIRECTORATE – VOTES 090, 095, 100, 105

	ı		U	_		18-Sep	18-Dec	19-Mar	19-Jun	Annual			Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	Owner	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M - 1 2 3	Percentage of Directorate budget actually spent	%	MDM_D CorpSer v	Report on the percentage of Directorate budget actually spent	20	35	70	100	100	72	Expenditure Report	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M 1 2 4	Demand management plans related to Corporate Services developed and submitted to B&T y.t.d	#	MDM_D CorpSer v	Report on the Demand management plans related to Corporate Services developed and submitted to B&T y.t.d	N/A	N/A	N/A	1	1	0	Demand Managemen t Plan and proof of submission	Input	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Administration	M - 1 2 5	Percentage progress in reviewing the records management system	%	MDM_D CorpSer v	Report on the Percentage progress in reviewing the records management system	30	60	80	100	100	80	Report on the review of the record managemen t system	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 2 6	Percentage of AG queries attended to ytd	%	MDM_D CorpSer v	Report on the Percentage of AG queries attended to ytd	25	50	75	100	100	40	Implemente d AG Action Plan	Outcome	Quarterly	Cumulative

	ı		U	_		18-Sep	18-Dec	19-Mar	19-Jun	Annual			Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	Owner	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 2 7	Departmental Internal Audit findings attended to ytd	%	MDM_D CorpSer v	Report on the percentage of Departmental Internal Audit findings attended to ytd	25	50	75	100	100	100	Implemente d Internal Audit Action Plan	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 2 8	statistical reports submitted to	#	MDM_D CorpSer v	Report on the number of Back to Basics statistical reports submitted to M&E by the 7th of each month	3	6	O	12	12	12	CoGHSTA Back to Basic Report and proof of submission	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 2 9	statistical reports submitted to	#	MDM_D CorpSer v	Report on the number of Back to Basics statistical reports submitted to M&E by the 7th of each month	3	6	9	12	12	12	CoGTA Back to Basic Report and proof of submission	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 1 3 0	Percentage of Corporate Services Managers Forum Resolutions related to department implemented within specified timeframes	%	MDM_D CorpSer v	Number of resolutions attended to ytd / Total number of resolutions*00	25	50	75	100	100	71	Implemente d Resolution register	Outcome	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate	M - 1 3 1	Employee Performance Assessments below senior	#	MDM_D CorpSer v	Report on the number of employee performance reviews	Signing of Personnel Developm ent Plan and	Crush course on cascadi ng	1	N/A	1	0	Evaluation Report and Attendance register	Outcome	Once a year	Non- Cumulative

	ı		U			18-Sep	18-Dec	19-Mar	19-Jun	Annual			Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	Owner	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
entrepreneurial and intellectual capabilities\ Employee Performance Management		managers conducted ytd			conducted versus target	finalising the policy									
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Employee Performance Management	M - 1 3 2	Departmental Employee Performance Assessments Conducted	#	MDM_D CorpSer v	Report on the Departmental Employee Performance Assessments Conducted	Signing of Personnel Developm ent Plans with next line of reporting	Crush course on cascadi ng	1	N/A	1	0	Evaluation Report and Attendance register	Outcome	Once a year	Non- Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Human Resource Management	M - 1 3 3	Number of Employees wellness campaigns conducted YTD	#	MDM_D CorpSer v	Count the number Employees wellness campaigns conducted YTD	Consultati on Phase	1	Analysis Phase	2	2	3	Attendance register and awareness campaign document	Outcome	Twice in a year	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Human	M - 1 3 4	Number of existing policies reviewed and ready for adoption by Council structures YTD	#	MDM_D CorpSer v	Number of existing policies reviewed and ready for adoption by Council structures YTD	3	6	9	12	12	18	Adopted Policies and council resolution	Output	Quarterly	Cumulative

	I		U	_		18-Sep	18-Dec	19-Mar	19-Jun	Annual			Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	Owner	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Resource Management															
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Human Resource Management	M - 1 3 5	implementation of the	%	MDM_D CorpSer v	Report on the implementation of the employment equity plan	20	40	65	80	100	75	Employment equity plan and the report on the implementat ion of the plan	Outcome	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Human Resource Management	M - 1 3 6	Percentage of posts filled	%	MDM_D CorpSer v	Report on the Percentage of posts filled timeously	20	40	60	80	80	80	List of filled positions	Input	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Labour relations	M - 1 3 7	Percentage of implemented resolution taken from the Local Labour Forum	%	MDM_D CorpSer v	Report on the Total number of resolutions implemented/Tota I number of resolutions*00	25	50	75	100	100	30	Labour forum Resolution register	Outcome	Quarterly	Cumulative
Municipal Transformation and Organisational	M -	Minutes of Local Labour Forum submitted to	#	MDM_D CorpSer v	Submission of the Local Labour Forum minutes	3	6	9	12	12	0	Attendance register and minutes	Output	Quarterly	Cumulative

	ı		U			18-Sep	18-Dec	19-Mar	19-Jun	Annual			Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	Owner	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Development\ To inculcate entrepreneurial and intellectual capabilities\ Labour relations	3 8	council by target date			accompanied by the agenda on monthly basis										
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Organisational Development	M 1 3 9	Number of attitude and moral survey conducted. YTD.	#	MDM_D CorpSer v	Count the number of attitude and moral survey sessions conducted.	Distributio n of survey forms to all employee s	Outreac h to individu al employe es at different workpla ces	1	N/A	1	1	Moral survey report	Outcome	Once a year	Non- Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Organisational Development	M -1 4 0	Percentage progress with the review and approval of the Organogram by Council for next financial year	%	MDM_D CorpSer v	Report on percentage progress with the review and approval of the Organogram by Council for next financial year	Consultati on of the directorate s	Report back to the director ates	Tabling to council structur es	100	100	90	Reviewed Organogra m and council resolution	Input	Once a year	Non- Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Organisational Development	M 1 4	Number of executive management posts filled after they been vacated YTD	#	MDM_D CorpSer v	Count the number of executive management positions filled	1	N/A	N/A	N/A	1	3	Employment contract of Executive posts filled	Input	Once a year	Non- Cumulative

	ı		U	_		18-Sep	18-Dec	19-Mar	19-Jun	Annual	_		Type of	Reporting	Calculation
Hierarchy	I D	KPI	O M	Owner	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Skills Development	M - 1 4 2	spent on implementing its workplace skills plan YTD	%	MDM_D CorpSer v	R-value of a budget (salaries budget) actually spent on implementing its workplace skills plan y.t.d. / R- value annual salary budget*00	20	40	65	100	100	80	Expenditure Report	Input	Quarterly	Non- Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Skills Development	M - 1 4 3	Number of reports on the implementation of the Workplace Skills Plan submitted to Management ytd	#	MDM_D CorpSer v	Number of reports on the implementation of the Workplace Skills Plan submitted for management report	3	6	9	12	12	9	Reports on the implementat ion of work Skills Plan	Output	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Skills Development	M - 1 4 4	Skill Development Plan developed and submitted to SETA by end of June	#	MDM_D CorpSer v	Skill Development Plan developed and submitted to SETA by end of June	Identificat ion of training needs	Procure ment of service provider s	N/A	1	1	0	Skill Developme nt plan	Output	Quarterly	Non- Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Skills Development	M - 1 4 5	Percentage of targeted internal and external trainees and/or cooperatives in various fields as per the WSP ytd	%	MDM_D CorpSer v	Report on the percentage of targeted internal and external trainees and as per the WSP	20	35	65	100	100	0	List of internal and external trainee	Input	Quarterly	Cumulative

8.6. THE PLANNING AND DEVELOPMENT DIRECTORATE— VOTES 030, 035

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M -1 4 6	Demand management plans related to Panning and Development developed and submitted to Budget and Treasury YTD	#	M D M D P D	Report on the submitted demand management plans related to the developed and submitted to Budget and Treasury	N/A	N/A	N/A	1	1	1	Demand Management Plan and proof of submission	Input	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 4 7	Percentage of AG queries attended to ytd	%	M D M D P	Report on the number of queries attended to ytd/Total number of queries *00	25	50	75	100	100	100	Implemented AG Action Plan	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M 1 4 8	Percentage of Departmental Internal Audit findings attended to ytd	%	M D M - D P	Number of internal audit findings attended to ytd/ number of identified findings *00	25	50	75	100	100	95	Internal Audit Action Plan	Outcome	Quarterly	Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 4 9	Number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M _ D P	Report on the number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month	3	6	9	12	12	12	CoGHSTA Back to Basic report and proof of submission	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 5 0	Number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M D P	Report on the number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	3	6	9	12	12	12	CoGTA Back to Basic report and proof of submission	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 1 5 1	Report on Heads of Departments of Planning and Development forum resolutions implemented	%	M D M _ D P	Report to MDM portfolio/local municipalities on # of HOD resolutions implemented / resolutions passed	1	2	3	4	4	4	Report on the implemented resolutions	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 1 5 2	Strategic Risks mitigated ytd	#	M D M D P	Count the number of risks mitigated	1	1	2	2	2	0	Risk register with mitigated risks	Output	Quarterly	Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Local Economic Development\ To promote Economic Sectors of the District\ Local Economic Development (LED)	M - 1 5 3	Training of Small Medium and Macro Enterprises within the district	#	M D M D P	Count the number of SMME and initiatives taken	N/A	1	2	4	4	4	Training document .Attendance register and Minutes	Input	Quarterly	Cumulative
Local Economic Development\ To promote Economic Sectors of the District\ Local Economic Development (LED)	M - 1 5 4	Promote Small Medium and Macro Enterprises development initiatives ytd	#	M D M D P	Count the number of SMME promoted through the initiatives taken	10	10	10	10	10	7	Attendance register and Minutes, promotional material	Input	Quarterly	Cumulative
Local Economic Development\ To promote Economic Sectors of the District\ Local Economic Development (LED)	M -1 5 5	Creating a conducive environment and ensure support to key economic sectors i.e Agriculture, mining, manufacturing and tourism	#	M D M D P D	Count the number of information session	1	2	N/A	3	3	4	Attendance register and Minutes	Input	Quarterly	Cumulative
Local Economic Development\ To promote Economic Sectors of the District\ Local Economic	M - 1 5 6	Mining Indaba held in September	#	M D M D P D	Report on the number of Mining Indaba held	1	N/A	N/A	N/A	1	0	Attendance register and Minutes report on the resolutions taken	Outcome	Once a year	Non- Cumulative

			U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Development (LED)															
Local Economic Development\ To promote Economic Sectors of the District\ Local Economic Development (LED)	M - 1 5 7	Percent budget spent of the directorate	%	M D M - D P D	Report on the Rand value spent/ total budget rand value *00	20	45	70	100	100	70	Expenditure report	Input	Quarterly	Cumulative
Local Economic Development\ To promote Economic Sectors of the District\ Local Economic Development (LED)	M - 1 5 8	Coordination of (and reporting on) EPWP	%	M D M D P	Report on Coordination of (and reporting on) EPWP	1	2	3	4	4	3	Report on EPWP coordination Attendance register and Minutes	Output	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Employee Performance Management	M - 1 5 9	Departmental Employee Performance Assessments Conducted	#	M D M - D P D	Count the number of Employee Assessments Conducted	N/A	N/A	1	N/A	1	0	Attendance register Minutes and Evaluation report	Outcome	Once a year	Non- Cumulative

	_		U	0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Spatial Rationale\ To have efficient economic and integrated use of land space\ Geographic Information System (GIS)	M -1 6 0	Development of GIS Strategy and approval by council	#	M D M D P	To develop GIS Strategy developed,	Procure for GIS Strategy develop ment and professi onal services	Stakehold er Engagem ents on GIS Strategy design and developm ent plan	Draft GIS Strategy to serve at stakehold ers and MANCO	1	1	0	TOR, Minutes on engagement sessions, Attendance registers, Approved GIS Strategy document	Output	Once a year	Non- Cumulative
Spatial Rationale\ To have efficient economic and integrated use of land space\ Geographic Information System (GIS)	M - 1 6 1	GIS awareness campaigns to the public held ytd	#	M D M _ D P D	Count the number of GIS awareness conducted	1	2	3	5	5	0	Attendance register, Awareness document	Output	Cumulativ e	Non Cumulative
Spatial Rationale\ To have efficient economic and integrated use of land space\ Spatial Planning	M - 1 6 2	Establishment of a functional Spatial Development Framework and GIS steering committee.	#	M D M D P	Count the number of SDF steering committee meetings coordinated	1	2	3	4	4	4	Attendance register, minutes and Terms of reference	Output	Cumulativ e	Non- Cumulative

8.7. THE ENGINEERING SERVICES DIRECTORATE— VOTES 050, 064, 065

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	Cycle	Туре
Basic Service Delivery\ To have integrated infrastructure development\ Infrastructure Planning	M - 1 6 3	Number of Regional Infrastructure Grant reports submitted to DWS YTD	#	M D M D E n g	Count the number of reports submitted	3	5	7	10	10	12	RBIG Report and proof of submission	Output	Quarterly	Cumulative
Basic Service Delivery\ To have integrated infrastructure development\ Infrastructure Planning	M - 1 6 4	Number of MIG reports submitted to COGHSTA ytd	#	M D M D E n	Count the number Regional Infrastructure Grant reports submitted versus target	3	6	9	12	12	12	CoGHSTA Back to Basic Report and proof of submission	Output	Quarterly	Cumulative
Basic Service Delivery\ To have integrated infrastructure development\ Infrastructure Planning	M -1 6 5	Percentage of progress in the development municipal infrastructure investment plan ytd	%	M D M D E n	Report on the total municipal infrastructure investment plan processes completed/ Total infrastructure investment plan processes to be completed*00	25	50	75	100	100	0	CoGTA Back to Basic Report and proof of submission	Output	Quarterly	Cumulative
Basic Service Delivery\ To have integrated infrastructure development\	M - 1 6 6	Number of water projects towards the provision of water to the District	#	M D M D E	Count the number of water projects completed versus the target	24	24	24	24	24	24	List of completed water projects, completion certificates	Input	Quarterly	Non- Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	Cycle	Туре
Project Management				n g											
Basic Service Delivery\ To have integrated infrastructure development\ Project Management	M - 1 6 7	Percentage contractors with progress and performance that conform to the contract Requirements	%	M D M D E n	Report on the percentage of contractors conforming to contract management/total number of contractor*00	100	100	100	100	100	0	List of contractors who meet the contract requirement s	Input	Quarterly	Non- Cumulative
Basic Service Delivery\ To have integrated infrastructure development\ Project Management	M - 1 6 8	Percentage of resolutions implemented related to the contractors meetings	%	M D M D E n	Report on the number of resolutions implemented /Total number of resolutions *00	25	50	75	100	100	0	Implemente d Resolution register	Outcome	Quarterly	Cumulative
Basic Service Delivery\ To have integrated infrastructure development\ Project Management	M - 1 6 9	Percentage of contractors who are on schedule (with their gantt chart)	%	M D M D E n	Report on the percentage of contractors on schedule/Total number of contractors*00	100	100	100	100	100	0	List of contractors that are on schedule	Input	Quarterly	Cumulative
Basic Service Delivery\ To have integrated infrastructure development\ Project Management	M - 1 7 0	Percentage of contractors who are behind schedule	%	M D M _ D E	Report on the percentage of contractors who are not on schedule/Total number of contractors*00	0	0	0	0	0	0	List of contractors that are behind schedule	Input	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	Cycle	Туре
				n g											
Basic Service Delivery\ To have integrated infrastructure development\ Project Management	M - 1 7	Percentage of contractors who are deficient and needs intervention	%	дом Іоше		0	0	0	0	0	0	List of contractors who are deficient and behind schedule	Input	Quarterly	Non- Cumulative
Basic Service Delivery\ To have integrated infrastructure development\ Sanitation Infrastructure	M - 1 7 2	Number of VIP ablution facilities for provision of sanitation in the District	#	M D M D E n g	Count the number of VIP ablution facilities completed versus the target	125	125	125	125	500	0	Report on completed ablution facilities	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Budget Control and Reporting	M - 1 7 3	Demand management plans related to Directorate developed and submitted to Budget and Treasury YTD	#	M D M D E n g	management	N/A	N/A	N/A	1	1	1	Demand Managemen t plan	Input	Once a year	Non- Cumulative
Financial Viability\ To increase revenue generation and implement	M - 1 7 4	Percentage R- value spent on MIG ytd	%	M D M _	Report on the total municipal infrastructure investment plan processes	15	30	65	100	100	32.12	Expenditure report	Input	Quarterly	Cumulative

Hierarchy	I D	КРІ	U O M	O w n e r	Instruction	18-Sep	18-Dec	19-Mar	19-Jun	Annual Target Baseline	POE	Type of Indicator	Reporting Cycle	Calculation Type	
						Target	Target	Target	Target						
financial control systems\ Expenditure Management				E n g	completed/ Total infrastructure investment plan processes to be completed*00										
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M - 1 7 5	Percentage Regional Infrastructure Grant RBIG spent y.t.d	%	M D M D E n g	Report on the total R-value spent of RBIG / Total R-value of the RBIG*00	15	30	65	100	100	100	Expenditure report	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M - 1 7 6	Percentage of the Engineering Services departmental budget spent	%	M D M D E n g	Calculate the amount of budget spent/planned budget*00	15	30	65	100	100	75	Expenditure report	Input	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 7 7	Percentage of AG queries attended to ytd	%	M D M D E n g	Report on the percentage of queries attended to ytd/Total number of queries *00	25	50	75	100	100	90	Implemente d AG Action Plan	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To	M - 1	Percentage of Departmental Internal Audit	%	M D M	Report on the number of internal audit findings	25	50	75	100	100	75	Implemente d Internal	Outcome	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	КРІ	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	Cycle	Туре
promote democracy and sound Governance\ Audit	7 8	findings attended to ytd		_ D E n	attended to ytd/ number of identified findings *00							Audit Action Plan			
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 7 9	Number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M D E n	Report on the number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	3	6	9	12	12	12	Back to Basic CoGHSTA Report	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 8 0	Number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M D E n		3	6	9	12	12	12	Back to Basic CoGTA Report	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 1 8 1	Percentage of Technical Manager's Forum Resolutions related to department implemented within	%	M D M D E n	Report on the number of resolutions	25	50	75	100	100	0	Implemente d Resolution register	Outcome	Quarterly	Cumulative

				0		18-Sep	18-Dec	19-Mar	19-Jun				Type of	Reporting	Calculation
Hierarchy	I D	KPI	U O M	w n e r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	Cycle	Туре
		specified timeframes													
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 1 8 2	Strategic Risks mitigated ytd	#	M D M D E n	Count the number of risks mitigated	1	1	2	2	2	1	Risk Register with mitigated risks	Outcome	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Employee Performance Management	M - 1 8 3	Departmental Employee Performance Assessments Conducted	#	M D M D E n	Count the number of Employee Assessments Conducted	N/A	N/A	1	N/A	1	4	Attendance register minutes and Evaluation report	Outcome	Once a year	Non- Cumulative

8.8 THE WATER SERVICES DIRECTORATE – VOTE 055

	1 40	U	0		Sep 17	Dec 17	Mar 18	Jun 18	Annual	D !!	DOE	Type of	Reporting	Calculation
Hierarchy	D KPI	M	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Basic Service Delivery\ To have	M Percentage of assessment	%	M D	Calculate the number of	25	50	75	100	100	0	Implementat ion report	Input	Quarterly	Cumulative

		I/DI	U	0	1 ("	Sep 17	Dec 17	Mar 18	Jun 18	Annual	5 "	DOE	Type of	Reporting	Calculation
Hierarchy	D	KPI	0 M	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
integrated infrastructure development\ Infrastructure Planning	1 8 4	activities completed related to the implementation of infrastructure maintenance and replacement plan ytd		W G G L	activities achieved										
Basic Service Delivery\ To have integrated infrastructure development\ Infrastructure Planning	M - 1 8 5	Development of Water Services Infrastructure Development Plan	#	⊠ □≥∞	Calculate the number of activities achieved	Developm ent of the Infrastruct ure Plan	Consultation with stakeholder s	Tabling the Plan to Council structures	1	1	0	Infrastructur e Developme nt Plan	Input	Quarterly	Non- Cumulative
Basic Service Delivery\ To have integrated infrastructure development\ Infrastructure Planning	M - 1 8 6	Number of activities completed towards a Functional water infrastructure ytd	#	M D M D W S	Count the number of activities achieved	1	2	З	5	5	0	Functional water infrastructur e	Input	Quarterly	Cumulative
Basic Service Delivery\ To have integrated infrastructure development\ Infrastructure Planning	M - 1 8 7	Improved level of services of water supply to communities ytd	#	M D M D W S	Report on the Improved level of services of water supply to communities	1	2	3	4	4	0	Report on improved water supply	Impact	Quarterly	Cumulative
Basic Service Delivery\ To have integrated infrastructure development\ Infrastructure Planning	M - 1 8 8	Number of VIP ablution facilities for provision of sanitation in the District	#	M D M D N S O	Count the number of VIP ablution facilities completed versus the target	N/A	200	400	600	600	381	Report on VIP ablution facilities Completion certificates	Input	Quarterly	Cumulative

	ı	KDI	U	0		Sep 17	Dec 17	Mar 18	Jun 18	Annual	ъ ::	DOF	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Basic Service Delivery\ To have integrated infrastructure development\ Infrastructure Planning	M - 1 8 9	Approved District water Master Management Plan by council	%	% ≤ □ ▼ □ ⊠	Calculate the number of activities achieved	Develop ment of the Master Managem ent Plan	Consultation with stakeholder s	Tabling to council structures	1	1	0	District water plan and council resolution	Output	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M - 1 9 0	Percentage of operation and maintenance allocation spent on water services ytd	%	% ≤ □ ▼ □ ▼	Calculate the percentage of the budget spent	25	50	75	100	100	120	Expenditure report	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M - 1 9 1	Percentage of departmental budget spent	%	M D M D W o	Report on the departmental Budget spent	20	45	65	100	100	76	Expenditure report	Input	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M - 1 9 3 2	Demand management plans related to the Directorate developed and submitted to Budget and Treasury YTD	#	M D M I D W S	Report on the demand management plan submitted	N/A	N/A	N/A	1	1	1	Demand managemen t Plan and proof of submission	Input	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 9 3	Percentage of AG queries attended to ytd	%	M D M D W S	Number of queries attended to ytd/Total number of queries *00	N/A	N/A	40	100	100	67	Implemente d AG Action Plan	Outcome		

Hamanaha	ı	KDI	U	0	la atau ati a a	Sep 17	Dec 17	Mar 18	Jun 18	Annual	Deselle	POE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M - 1 9 4	Percentage of Departmental Internal Audit findings attended to ytd	%	W M D M D M	Report on the attended to ytd Audit findings	100	100	100	100	100	0	Implemente d Internal Audit Action Plan	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 9 5	Number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M D W S	Count the number CoGHSTA reports submitted	3	6	9	12	12	12	CoGHSTA B2B report and proof of submission	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 1 9 6	Number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M D W S	Count the number of Back to Basic Reports submitted	3	6	9	12	12	12	CoGTA B2B report and proof of submission	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernmental Relations	M - 1 9 7	Percentage of Technical Services Managers Forum Resolutions related to department implemented within specified timeframes	%	W D M D W	Number of resolutions attended to ytd / Total number of resolutions*00	25	50	75	100	100	0	Implemente d Resolution register	Outcome	Quarterly	Cumulative

III a manada a	ı	KDI		0	location at land	Sep 17	Dec 17	Mar 18	Jun 18	Annual	D 15	DOE	Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	wn er	Instruction	Target	Target	Target	Target	Target	Baseline	POE	Indicator	cycle	type
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Employee Performance Management	M - 1 9 8	Departmental Employee Performance Assessments Conducted	#	M D M D W S	Count the number of Employee Assessments Conducted	N/A	N/A	1	N/A	1	0	Attendance register, minutes and evaluation report	Outcome	Once a year	Non- Cumulative

8.9 THE COMMUNITY SERVICES DIRECTORATE – VOTES 060, 070, 075

Hierarchy I KPI	U		Sep 17	Dec 17	Mar 18	Jun 18				Type of	Reporting	Calculation
		Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
improve community safety, health and social wellbeing\ Disaster Centre	velopment of Disaster nagement nual report and omission to MC and uncil before It of September M D M C M D M C M D M D M D M D M D M	Count the number of Disaster Management annual reports developed and submitted to PDMC and Council	1	N/A	N/A	1	1	1	Approved Disaster Management Annual Report And Council resolution	Output	Once a year	Non- Cumulative

			U	0		Sep 17	Dec 17	Mar 18	Jun 18				Type of	Reporting	Calculation
Hierarchy	I D	KPI	0 M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Basic Service Delivery\ To improve community safety, health and social well- being\ Environmental Management	M - 2 0 0	Development of the Integrated Waste Management Plan and approval by Council	#	M D M D C o m Se rv	Progress with Integrated Waste Management Plan submitted and approved by Council	Develo pment of the Waste Integrat ed Plan	Consult ation with stake holders consulta tion	Tabling of the plan to council structur es	1	1	0	Approved Integrated Waste Plan and council resolution	Input	Once a year	Non- Cumulative
Basic Service Delivery\ To improve community safety, health and social well- being\ Environmental Management	M 2 0 1	Number of reports submitted on K2C biosphere reserve activities	#	M D M - D C o m Se rv	Count the number of reports submitted	1	2	3	4	4	2	K2C Biosphere Report	Output	Quarterly	Cumulative
Basic Service Delivery\ To improve community safety, health and social well- being\ Environmental Management	M 2 0 2	Number of reports on ambient Air Quality Monitoring submitted to Management	#	M D M - D C o m Se rv	Count the number of reports submitted to Management	1	2	3	4	4	0	Reports on Ambient quality	Output	Quarterly	Cumulative

			U	0		Sep 17	Dec 17	Mar 18	Jun 18				Type of	Reporting	Calculation
Hierarchy	I D	KPI	0 M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Basic Service Delivery\ To improve community safety, health and social well- being\ Municipal Health	M - 2 0 3	Number of formal health and hygiene education/worksh ops conducted	#	M D M D C o m Se rv	Calculate number of health and hygiene education/worksh ops conducted	1	2	3	4	4	5	Attendance register and workshop documents	Output	Quarterly	Cumulative
Basic Service Delivery\ To improve community safety, health and social well- being\ Municipal Health	M - 2 0 4	Percentage of food control and safety resolutions taken and implemented	%	M D M _ D C o m Se rv	Calculate number of food control and safety meetings attended and resolutions implemented	25	50	75	100	100	100	Implemented Resolution register	Outcome	Quarterly	Cumulative
Financial Viability\ To increase revenue generation and implement financial control systems\ Expenditure Management	M 2 0 5	Percentage of departmental budget spent	%	M D M	Calculate and report on the budget spent.	20	45	70	100	100	100	Expenditure report	Input	Quarterly	Cumulative

	_		U	0		Sep 17	Dec 17	Mar 18	Jun 18				Type of	Reporting	Calculation
Hierarchy	I D	KPI	О М	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Financial Viability\ To increase revenue generation and implement financial control systems\ Supply chain management	M _2 0 6	Demand management plans related to Corporate Services developed and submitted to Budget and Treasury YTD	#	M D M D C o m Se r	Report on the submitted demand management plan	N/A	N/A	N/A	1	1	1	Demand Management Plan	Input	Once a year	Non- Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M -2 0 7	Percentage of AG queries attended to ytd	%	M D M _ D C o m Se rv	Report on the Percentage of AG queries attended to ytd	25	50	75	100	100	100	AG Audit action plan	Outcome	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Audit	M -2 0 8	Percentage of Departmental Internal Audit findings attended to ytd	%	M D M D C o m Se rv	Report on the Percentage of Departmental Internal Audit findings attended to ytd	25	50	75	100	100	100	Internal Audit Action Plan	Outcome	Quarterly	Cumulative

			U	0		Sep 17	Dec 17	Mar 18	Jun 18				Type of	Reporting	Calculation
Hierarchy	I D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M -2 0 9	Number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M D C o m Se rv	Report on the number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month	3	6	9	12	12	12	CoGHSTA B2b Report	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Back to Basics	M - 2 1 0	Number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	#	M D M D C o m Se rv	Report on the number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month	3	6	9	12	12	12	CoGTA B2b Report	Output	Quarterly	Cumulative
Good Governance and Public Participation\ To promote democracy and sound Governance\ Intergovernment al Relations	M - 2 1 1	Percentage of HOD Forum Resolutions related to department implemented within specified timeframes	%	M D M	Report on the percentage of HOD Forum Resolutions related to department implemented within specified timeframes	25	50	75	100	100	100	Resolutions register	Outcome	Quarterly	Cumulative

			U	0		Sep 17	Dec 17	Mar 18	Jun 18				Type of	Reporting	Calculation
Hierarchy	D D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Good Governance and Public Participation\ To promote democracy and sound Governance\ Risk Management	M - 2 1 2	Strategic Risks mitigated ytd	#	M D M _ D C o m Se rv	Report on the Cumulative Strategic Risks mitigated ytd	1	1	1	1	1	1	Implemented Risk Register	Output	Quarterly	Non- Cumulative
Local Economic Development\ To promote economic sectors of the district\ Local Economic Development (LED)	M - 2 1 3	Number of EPWP Beneficiaries employed	#	M D M - D C o m Se rv	Count the number of EPWP beneficiaries employed	40	60	80	100	100	100	EPWP beneficiary list	Input	Quarterly	Cumulative
Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ Employee Performance Management	M - 2 1 4	Departmental Employee Performance Assessments Conducted	#	M D M - D C o m Se rv	Report on the Departmental Employee Performance Assessments Conducted	N/A	N/A	1	N/A	1	0	Attendance register, minutes and evaluation report	Outcome	Once in a year	Non- Cumulative

			U	0		Sep 17	Dec 17	Mar 18	Jun 18				Type of	Reporting	Calculation
Hierarchy	D	KPI	O M	w ne r	Instruction	Target	Target	Target	Target	Annual Target	Baseline	POE	Indicator	cycle	type
Basic Service Delivery\ To improve community safety, health and social well- being\Disaster Management	M -2 1 5	Disaster Management Plan reviewed and adopted by council	#	M D M _ D C o m Se rv	Report on the Disaster Management Plan reviewed and adopted by council	Collectio n of the district data	Consult ation with the local municip alities	Tabling to council structur es	1	1	1	By-laws and council resolution	Input	Once a year	Non- Cumulative
Basic Service Delivery\ To improve community safety, health and social well- being\ Municipal Health	M - 2 1 6	Number of by- laws developed /reviewed and adopted by council	#	M D M D C o m Se rv	To report on the number of bylaws developed / reviewed and adopted by council.	Review of By- laws	Consult ation	Tabling to other council structur es	2	2	0	By-laws and council resolution	Output	Once a year	Non- Cumulative

9. DETAILED CAPITAL WORKS PLAN OVER THREE YEARS

A detailed three year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects. The capital works plan over three years is indicated below:

Municipal Vote/Capital project	Ref	Program/Pr oject	Project		Individ ually Approv	Asset Class	GPS co-ordinates	Total Project	Prior year	outcomes		0		Project in	nformation
R thousand	4	description	number	2	6	3	5	Estimate	Audited Outcome 2016/17	Current Year 2017/18 Full Year	Budget Year 2018/19	Budget Year 2018/19	Budget Year +2 2020/21	Ward location	New or renewal
Parent munic	ipality:											-			
List all capita	al projects grou	iped by Municij	oal Vote									_			
		_										-			
Budget and T	-	Furniture			Yes	}	mputers-Hardware/ Equipme	-	-		-	_	-	MDM	New
Budget and Tr	•	water vehicle			Yes	Transport Assets	water vehicles	-			-	-	-	MDM	New
Budget and Tr	•	Drilling Equipn	nent		Yes	Machinery and Equipment		-			2 500	_	-	MDM	New
Budget and Tr	easury	Vehicles			Yes	Other Assets	mputers-Hardware/ Equipme	- [200		750	-	-	MDM	New
Fire		Specialised Ve	ehicles		Yes	Other Assets	mputers-Hardware/ Equipme	-	1 000		6 000	10 000	8 000	MDM	New
Fire		Upgrading of fi	ire stations		Yes	Other Assets	General vehicles	-	-		4 000	2 200	2 300	MDM	Renewal
Fire		Fire and rescu	e equipment		Yes	Other Assets	Other	-	-		3 500	4 000	4 500	MDM	New
Fire		Upgrading of s	ecurity system	s	Yes	Other Assets	Specialisedvehicles - Fire	-	-		100	-	-	MDM	Renewal
Fire		Provision of co	ntainerized sle	eping facilities	Yes	Other Assets	mputers-Hardware/ Equipme	-	-		5 000	5 500	5 600	MDM	New
lt		Computers			Yes	Other Assets	Plant & Equipment	-	-		350	_	-	MDM	New
lt		Servers					Office equipment	-	_		600	330	363	MDM	New
lt		Uninturrupted	Power Supply				Office equipment	-	_		150	_	_	MDM	New
lt		Data Projector					Office equipment	-	_		120	_	_	MDM	New
lt		Projection scre	een				Office equipment	- 1	_		90	_	_	MDM	New
Disater Manag	jement	Vehicle tracino	device				Office equipment				500	500	750	MDM	Uprading
Disater Manag	jement	Upgrading of c	command vehic	cle			Office equipment				100	150	100	MDM	Uprading
Administration		Audio visual ed					Office equipment				500	_	_	MDM	New
Administration		Access contro					Office equipment				1 500	_	_	MDM	New
Administration		telephone PAE	•				Office equipment				2 000	_	_	MDM	New
Water Services		Jopie Mawa -)	Yes	Infrastructure - Water	Water purification	_	_	36 740	191 031	_	_	MLM	Renewal
Water Services	8	Sefofotse to Di			Yes	Infrastructure - Water	Water purification			1 400	153 730	8 934	_	GLM	New
Water Services				of plant and bulk water s		Water Supply Infrastructure	i i			10 106	89 981	_	_	GLM	Renewal
Water Services				pgrading of Water treatr		Water Supply Infrastructure				8 599	42 739	_	_	MLM	Renewal
Water Services		WSIG Projects		-g. a.a.n.g or rrator trott		Water Supply Infrastructure		110 000	_	0 000	110 000	90 200		MDM	Renewal
Parent Capita		TTOIC T TOJECIS			100	Trator Supply Illiadadolare	acto Frator Fredition Work	110 000			615 240	121 814	21 613	IVI DIVI	Toriowai

Supporting Table SA36 – Detail Capital Budget

ANNEXURE A -CAPITAL INFRUSTRUCTURE PROJECTS- MONTHLY EXPENDITUE PROJECTIONS

Vote/Dr Sub function	Project Name	Municipal area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	June	Capital Cost 2018- 2019
Engineering Services 050	0, 064, 065,														
Jopie Mawa Ramotshinyadi		GTM	15919288	15919288	15919288	15919288	15919288	15919288	15919288	15919288	15919288	15919288	15919288	15919288	191 031 456.00
Tours water scheme: bulk li	nes refurbishment & reticulation	GTM	3561563.5	3561563.5	3561563.5	3561563.5	3561563.5	3561563.5	3561563.5	3561563.5	3561563.5	3561563.5	3561563.5	3561563.5	42 738 762.00
Thapane regional water sch	neme, upgrading & extension	GTM	7498389.99	7498389.99	7498389.99	7498389.99	7498389.99	7498389.99	7498389.99	7498389.99	7498389.99	7498389.99	7498389.99	7498390	89 980 679.97
Sefofotse to Ditshosine bulk	water supply/ Ramahlatsi bulk &	GLM	12810796	12810796	12810796	12810796	12810796	12810796	12810796	12810796	12810796	12810796	12810796	12810796	153 729 551.63
Vote/Dr Sub function	Project Name	Municipal area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	June	Capital Cost 2018- 2019
Water Services 055,															
Refurbishment of Thabina w	ater works	GTM	433333.333	433333.333	433333.333	433333.333	433333.333	433333.333	433333.333	433333.333	433333.333	433333.333	433333.333	433333.33	5 200 000.00
Upgrading of Taulome water		GLM	541666	541666	541666	541666	541666	541666	541666		541666	541666	541666	541666	6 500 000.00
Eco-Park (Xikukwane) water	reticulation	GGM	77777.77	77777.77	77777.77	77777.77	77777.77	77777.77	77777.77	77777.77	77777.77	77777.77	77777.77	77777.77	11 200 000.00
Hlaneki water reticulation				333333.33	333333.33	333333.33	333333.33	333333.33	333333.33	333333.33	333333.33	333333.33	333333.33	333333.33	4 000 000.00
Bismark water reticulation	smark water reticulation			833333.33	833333.33	833333.33	833333.33	833333.33	833333.33	833333.33	833333.33	833333.33	833333.33	833333.33	10.000 000.00
Ba-Phalaborwa refurbishmer	nt of sewer network & booster pump	BPM	541666.66	541666.66	541666.66	541666.66	541666.66	541666.66	541666.66	541666.66	541666.66	541666.66	541666.66	541666.66	6 500 000.00
Butswana Source developme	ent	MLM	4333333.33	4333333.33	4333333.33	4333333.33	4333333.33	4333333.33	4333333.33	4333333.33	4333333.33	4333333.33	4333333.33	4333333.3	52 000 000.00
Rooterdam (Manyunyu) Grou	und Water Scheme	GLM	266666.66	266666.66	266666.66	266666.66	266666.66	266666.66	266666.66	266666.66	266666.66	266666.66	266666.66	266666.66	3 200 000.00
Sekgopo Ground water Sche	eme	GLM	1000000	1000000	1000000	1000000	1000000	1000000	1000000	1000000	1000000	1000000	1000000	1000000	12 000 000.00
Santeng source developmen	nt	GLM	266666	266666	266666	266666	266666	266666	266666	266666	266666	266666	266666	266666	3 200 000.00
Blink water source developm	nent	GGM	266666	266666	266666	266666	266666	266666	266666	266666	266666	266666	266666	266666	3 200 000.00
Vaal water reticulation		GGM	4416666	4416666	4416666	4416666	4416666	4416666	4416666	4416666	4416666	4416666	4416666	4416666	5 300 000.00
Construction of 2 Operator h	ouses at Mapuve	GGM	66666	66666	66666	66666	66666	66666	66666	66666	66666	66666	66666	66666	800.000.00
Construction of 2 operator ho	ouses at Lulekani	BPM	66666	66666	66666	66666	66666	66666	66666	66666	66666	66666	66666	66666	800 000.00
Construction of 1 Operator h	onstruction of 1 Operator houses at Lenyenye sewage plant		55555	55555	55555	55555	55555	55555	55555	55555	55555	55555	55555	55555	400 000.00
Construction of 4 Operator h	ouses at Nondweni treatment plant	GTM	136666.667	136666.667	136666.667	136666.667	136666.667	136666.667	136666.667	136666.667	136666.667	136666.667	136666.667	136666.67	1 640 000.00
	ngidzingi and Bode Water Reticulation		958333.33	958333.33	958333.33	958333.33	958333.33	958333.33	958333.33	958333.33	958333.33	958333.33	958333.33		11 500 000.00
Lulekani to Matiko-Xikaya Bu	<u> </u>	GTM	583333.33	583333.33	583333.33	583333.33	583333.33	583333.33	583333.33	583333.33	583333.33	583333.33	583333.33		7 000 000.00
Namakgale Replacement of	Asbestos Pipes	GTM	628333.33	628333.33	628333.33	628333.33	628333.33	628333.33	628333.33	628333.33	628333.33	628333.33	628333.33	628333.33	7 540 000.00

The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

ANNEXURE B - CAPITAL ITEMS- MONTHLY EXPENDITUE PROJECTIONS

The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

V ote/Dr	Sub function Project Name	Municipal area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Capital Cost 2018-2019
Community Se	ervices 060, 070, 075,														
Purchasing of v	ehicles	MDM	500 000.00	500 000.00	500 000.00	500 000.00	500 000.00	500 000.00	500 000.00	500 000.00	500 000.00	500 000.00	500 000.00	500 000.00	6 000 000.00
Upgrading of fe	nces and security systems in Giyani and	MDM	8 300.00	8 300.00	8 300.00	8 300.00	8 300.00	8 300.00	8 300.00	8 300.00	8 300.00	8 300.00	8 300.00	8 300.00	100 000.00
Modjadji Firesta	ation	WIDW	0 300.00	0 300.00	0 300.00	0 300.00	0 300.00	0 300.00	0 300.00	0 300.00	0 300.00	0 300.00	6 300.00	0 300.00	100 000.00
. •	odjadjiskloof, Phalaborwa and Giyani Fire	MDM	333 333.33	333 333.33	333 333.33	333 333.33	333 333.33	333 333.33	333 333.33	333 333.33	333 333.33	333 333.33	333 333.33	333 333.33	4 000 000.00
Provision of Fire	e and Rescue equipment	MDM	291666.00	291666.00	291666.00	291666.00	291 666.00	291666.00	291666.00	291666.00	291666.00	291 666.00	291 666.00	291666.00	3 500 000.00
Provision of con	tainerisised sleeping facilities	MDM	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	5 000 000.00
Procurement of	the Vehicle tracking system for the centre	MDM	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	500 000
Upgrading of the	e command vehicle	MDM	8 333.33	8 333.33	8 333.33	8 333.33	8 333.33	8 333.33	8 333.33	8 333.33	8 333.33	8 333.33	8 333.33	8 333.33	100 000
Corporate Ser	vices 044, 090, 095,100.105														
Audio-Visual Eq	uipment	MDM	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	416 666.00	500 000.00
Access control	system	MDM	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	1500 000.00
Procurement of	the Telephone PABAX system	MDM	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	2 500 000.00
Procurement of	computers	MDM	0		0	0	0	50000	100000	150000	200000	250000	300000	350000	350 000.00
Procurement of	servers	MDM	0		0	0	0	0	600000	600000	600000	600000	600000	600000	600 000.00
Uninterrupted F	Power supply	MDM	0		0	0	0	0	150000	150000	150000	150000	150000	150000	150 000.00
Data projection		MDM	0		0	0	0	0	0	0	120000	120000	120000	120000	120 000.00
Projection scree	en	MDM	0		0	0	0	0	0	0	90 000	90000	90000	90000	90 000.00
Budget and T	reasury 044														
Drilling Equipm	ent	MDM	208333	208333	208333	208333	208333	208333	208333	208333	208333	208333	208333	208333	2 500 000.00
Procurement o	fvehicles	MDM	62500	62500	62500	62500	62500	62500	62500	62500	62500	62500	62500	62500	750 000.00

ANNEXURE C – CAPITAL INFRASTRUCTURE PROJECTS – QUARTERLY PROJECTED IMPLEMENTATION

The breakdown of quarterly projected implementation of capital and operational projects follows:

9.1 ENGINEERING SERVICES

						18-Se	p	18-Dec		19-Mar		19-Jun			
Hierarchy	I D	Project	Owner	Completion Date	Instruction	Activity	% Target ed Progre ss	Activity	% Target ed Progre ss	Activity	% Target ed Progre ss	Activity	% Target ed Progre ss	Annual Budget	POE
MDM_DEng \ Basic Service Delivery\ To have infrastructure Development\ PMU	I C P - 0 1	Jopie Mawa Ramotshiny adi	MDM_ DEng	30/06/2019	Report on the progress of Jopie Mawa Ramotshinyad i	Pipeline Excavatio ns, Bedding, Laying and Backfilling	27.5	Pipeline Excavations, Bedding, Laying and Backfilling	57.5	Pipeline Excavations, Bedding, Laying and Backfilling	87.5	System Commission ing	100	191 031 456.00	Expenditu re report, progress report and completio n certificate
MDM_DEng \ Basic Service Delivery\ To have infrastructure Development\ PMU	I C P -0 2	Tours water scheme: bulk lines refurbishme nt & reticulation	MDM_ DEng	30/06/2019	Report on the progress of Tours water scheme: bulk lines refurbishment & reticulation	Pipeline Excavatio ns, Bedding, Laying and Backfilling	27.5	Pipeline Excavations, Bedding, Laying and Backfilling. Elevated Tank and Pump Station Foundations	57.5	Installation of Valves and Valve Chambers, Erection of Steel Tank and Construction of Pump House	87.5	System Commission ing	100	42 738 762.00	Expenditu re report, progress report and completio n certificate

						18-Se	p	18-Dec		19-Mar		19-Jun			
Hierarchy	I D	Project	Owner	Completion Date	Instruction	Activity	% Target ed Progre ss	Activity	% Target ed Progre ss	Activity	% Target ed Progre ss	Activity	% Target ed Progre ss	Annual Budget	POE
MDM_DEng \ Basic Service Delivery\ To have infrastructure Development\ PMU	I C P - 0 3	Thapane regional water scheme, upgrading & extension	MDM_ DEng	30/06/2019	Report on the progress of Thapane regional water scheme, upgrading & extension	Pipeline Excavatio ns, Bedding, Laying and Backfilling	27.5	Pipeline Excavations, Bedding, Laying and Backfilling. Construction of New Concrete Reservoir. Construction of New buildings at Simarela Package Plant.	57.5	Pipeline Excavations, Bedding, Laying and Backfilling. Construction of New Concrete Reservoir. Construction of New buildings at Simarela Package Plant. Installation of Valves and Valve Chambers.	87.5	System Commission ing	100	89 980 679.97	Expenditu re report, progress report and completio n certificate
MDM_DEng \ Basic Service Delivery\ To have infrastructure Development\ PMU	I C P 0 4	Sefofotse to Ditshosine bulk water supply/ Ramahlatsi bulk & reticulation	MDM_ DEng	30/06/2019	Report on the progress of Sefofotse to Ditshosine bulk water supply/ Ramahlatsi bulk & reticulation	Pipeline Excavatio ns, Bedding, Laying and Backfilling	27.5	Pipeline Excavations, Bedding, Laying and Backfilling	57.5	Pipeline Excavations, Bedding, Laying and Backfilling. Installation of Elevated Steel Tank. Installation of Valves and Valve Chambers.	87.5	System Commission ing	100	153 729 556.00	Expenditu re report, progress report and completio n certificate

9.2. WATER SERVICES

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_0 5	Mageva Refurbishme nt, rehabilitation and upgrading of internal Water Reticulation Network and Boreholes	MDM_D WS	31-Mar-19	Report on the progress of Mageva Water Reticulatio n Network refurbishm ent and upgrade	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	45%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	70%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			3 500 000.00	p Expendi ture report, progres s report and completi on certificat e t
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_0 6	Makoxa B9 Upgrading of Internal Water Reticulation network-	MDM_D WS	31-Mar-19	Report on the progress of Makosha Water Reticulatio n Network refurbishm ent and upgrade	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	45%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	70%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			4 600 000.00	Expendi ture report, progres s report and completi on certificat e

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_0 7	Giyani Bulk Water Scheme cleaning of reservoirs and installation of bulk meters	MDM_D WS	30-Mar	Report on the progress of Giyani Bulk Water Scheme cleaning of reseivoirs and installation of bulk meters.	50%(Physical progress: cleaning of resevoirs and installation of bulk meters.	45%	80%(Physical progress: cleaning of resevoirs and installation of bulk meters.	70%	100%(Physical progress: cleaning of resevoirs and installation of bulk meters.	100%			2 736 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_0 8	Zava Upgrading of Internal Water Reticulation network	MDM_D WS	31-May- 19	Report on the progress of Zava Water Reticulatio n Network refurbishm ent and upgrade	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	45%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	70%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			4 500 000.00	Expendi ture report, progres s report and completi on certificat e

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_0 9	Dzumeri Upgrading of Internal Water Reticulation network	MDM_D WS	30-Apr-19	Report on the progress of Dzumeri Water Reticulatio n Network refurbishm ent and upgrade	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	45%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	70%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			2 500 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_1 0	Namakgale Replacement and resizing of Bulkline	MDM_D WS	30-Jun-19	Report on the progress of Namakgal e replaceme nt and resizing of Bulkline.	20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	30%	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	60%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	85%	100%(Physical Progress: Pressure testing and Commissi oning)	100%	5 500 000.00	Expendi ture report, progres s report and completi on certificat e

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_1 1	Lulekani Replacement and resizing of Bulkline	MDM_D WS	30-Jun-19	Report on the progress of Lulekani replaceme nt and resizing of bulkline.	20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	30%	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	60%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	85%	100%(Physical Progress: Pressure testing and Commissi oning)	100%	5 964 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_1 2	Construction of 381 VIP toilets in Ba- Phalaborwa	MDM_D WS	31-May- 19	Report on progress of Constructi on of 381 VIP toilets in Ba- Phalaborw a	93 units(Construction and Commissioning)	50%	186 units(Construction and Commissionin g)	80%	381 units(Constructio n and Commissio ning)	100%			4 500 000.00	Expendi ture report, progres s report and completi on certificat e

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_1	Iketleng Refurbishme nt, rehabilitation and upgrading of internal Water Reticulation Network and Boreholes	MDM_D WS	31-May- 19	Report on the progress of Iketleng Water Reticulatio n Network refurbishm ent and upgrade	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	50%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	80%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			2 600 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_1	Mokwasela Refurbishme nt, rehabilitation and upgrading of internal Water Reticulation Network and Boreholes	MDM_D WS	31-May- 19	Report on the progress of Mokwasel a Water Reticulatio n Network refurbishm ent and upgrade	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	50%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	80%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			3 200 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc	ICP_1 5	Mabjebilong Refurbishme nt, rehabilitation and upgrading of internal Water	MDM_D WS	31-May- 19	Report on the progress of Mabjebilo ng Water Reticulatio n Network	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying	50%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding,	80%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			4 000 000.00	Expendi ture report, progres s report and completi on

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
e in all sectors of developme nt/Water Services		Reticulation Network and Boreholes			refurbishm ent and upgrade	pipes, Blanketing, Backfilling and Clearing)		laying pipes, Blanketing, Backfilling and Clearing)							certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_1 6	Mariveni Refurbishme nt, rehabilitation and upgrading of internal Water Reticulation Network and Boreholes	MDM_D WS	30-May- 19	Report on the progress of Mariveni Water Reticulatio n Network refurbishm ent and upgrade	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	50%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	80%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			3 500 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_1 7	Khujwana Refurbishme nt, rehabilitation and upgrading of internal Water Reticulation Network and Boreholes	MDM_D WS	30-May- 19	Report on the progress of Mujwana Water Reticulatio n Network refurbishm ent and upgrade	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	50%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	80%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			2 500 000.00	Expendi ture report, progres s report and completi on certificat e

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_1 8	Hoedspruit Rehabilitation and upgrading of Emergency Sewer Storage Dam and booster pump station	MDM_D WS	30-May- 19	Report on the progress of Hoedspruit rehabilitati on and upgrade of Emergenc y sewer storage dam and booster pump.	50%(Physical progress: Replace damaged pipes, refurbish sewer storage dam and booster pump station.	50%	80%(Physical progress: Replace damaged pipes, refurbish sewer storage dam and booster pump station.	80%	100%(Physical progress: Replace damaged pipes, refurbish sewer storage dam and booster pump station.	100%			2 000 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_1 9	Construction of 381 VIP toilets- Maruleng	MDM_D WS	30-May-19	Report on progress of Constructi on of 381 VIP toilets in Maruleng.	93 units(Construction and Commissioning)	50%	186 units(Construction and Commissionin g)	80%	381 units(Constructio n and Commissio ning)	100%			4 500 000.00	Expendi ture report, progres s report and completi on certificat e

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_2 0	Refurbishme nt of Thabina water works	MDM_D WS	30-Jun-19	Report on the progress of Thabina Water Reticulatio n Network refurbishm ent and upgrade	30%(Physical progress: Construction of water works)	50%	60%(Physical progress: Construction of water works)	80%	85%(Physical progress: Constructio n of water works)	100%	100%(Physical Progress: Pressure testing and Commissi oning)	100%	5 200 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_2 1	Eco-Park (Xikukwane) water reticulation	MDM_D WS	30-Jun-19	Report on the progress of Eco- park Xikukwan e Water Reticulatio n Network refurbishm ent and upgrade	20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	25%	40%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	50%	70%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	70%	100%(Physical Progress: Pressure testing and Commissi oning)	100%	11 200 000.00	Expendi ture report, progres s report and completi on certificat e

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_2 2	Ba- Phalaborwa refurbishmen t of sewer network & booster pump	MDM_D WS	31-Mar-19	Report on the progress of Ba palaborwa refurbishm ent of sewer network & booster pump.	50%(Physical progress: Replace damaged pipes,refurbish sewer network and booster pump.	45%	80%(Physical progress: Replace damaged pipes,refurbis h sewer network and booster pump.	70%	100%(Physical progress: Replace damaged pipes,refur bish sewer network and booster pump.	100%			6 500 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_2	Rooterdam (Manyunyu) Ground Water Scheme	MDM_D WS	2019/06/31	Report on the progress of Rooterda m(Manyunyu) ground water scheme.	30%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	35%	60%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	70%	85%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	85%	100%(Physical Progress: Pressure testing and Commissi oning)	100%	3 200 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate	ICP_2 4	Construction of 4 Operator houses at Nondweni	MDM_D WS	2019/06/31	Report on the progress of 4	30%(Physical progress: Foundation, brick laying,	25%	60%(Physical progress: Foundation, brick laying,	50%	90%(Physical progress: Foundation	70%	100%(Physical progress: Finishes	100%	1 640 000.00	Expendi ture report, progres

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services		treatment plant			operator houses at Nodweni treatment plant.	roofing,Plumbin g, plasting and painting,Finishe s.		roofing,Plumb ing, plasting and painting,Finis hes.		, brick laying, roofing,Plu mbing, plasting and painting,Fin ishes.		and commition ing.			s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_2 5	Dzingidzingi and Bode Water Reticulation	MDM_D WS	31-Mar-19	Report on the progress of Dzingidzin gi and Bode watwr reticulatio n.	30%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	25%	60%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	50%	85%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	70%	100%(Physical Progress: Pressure testing and Commissi oning)	100%	11 500 000.00	Expendi ture report, progres s report and completi on certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc	ICP_2 6	Lulekani to Matiko- Xikaya Bulk Pipeline	MDM_D WS	31-Mar-19	Report on the progress of Lulekani to matiko- xikaya	30%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying	25%	60%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding,	50%	85%(Physical progress: Replace damaged or construct new	70%	100%(Physical Progress: Pressure testing and Commissi oning)	100%	7 000 000.00	Expendi ture report, progres s report and completi on

						18-Sep		18-Dec		19-Mar		19-Jun			
Hierarchy	ID	Project	Owner	Completion date	Instruction	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
e in all sectors of developme nt/Water Services					bulk pipeline.	pipes, Blanketing, Backfilling and Clearing)		laying pipes, Blanketing, Backfilling and Clearing)		pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)					certificat e
Basic Service Delivery/To accelerate sustainable infrastructur e and maintenanc e in all sectors of developme nt/Water Services	ICP_2 7	Namakgale Replacement of Asbestos Pipes	MDM_D WS	01-Mar-19	Report on the progress of Namakgal e replaceme nt of asbestos pipes.	50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing)	50%	80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing)	80%	100%(Physical Progress: Pressure testing and Commissio ning)	100%			7 540 000.00	Expendi ture report, progres s report and completi on certificat e

ANNEXURE D – CAPITAL ITEMS – QUARTERLY PROJECTED IMPLEMENTATION

The breakdown of quarterly projected implementation of capital and operational projects follows:

							18-Se	p	18-De	ес	19-N	<i>l</i> ar	19-	Jun		
Hierarchy	ID	Projects	Owner	Annual Target	Completion Date	Instruction	Activity	% Target ed Progre ss	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Good Governance and Public Participation\ To promote democracy and sound governance\ Administration	C Ite m_ 01	Procurement of the Audio- Visual Equipment	MDM_ D CorpServe	100	30 /06 2019	Report of procurement of the Audio-Visual Equipment	Specifications submitted to SCM.	25	Audio-visual Equipment procured	50	Audio Visual Equipment installed	100	Audio Visual equipme nt installed	100	500 000.00	Expen diture report , invoice
Good Governance and Public Participation\ To promote democracy and sound governance\ Administration	C Ite m 02	Procurement of the Access control system	MDM_ D CorpServe	100	30 /06 2019	Report on the procurement of the access control system	Specifications submitted to SCM.	25	Access control System procured	50	Access Control System installed	100	Access Control System installed	100	1 500 000.00	Expen diture report , invoice
Good Governance and Public Participation\ To promote democracy and sound governance\ Administration	C Ite m_ 03	Procurement of the Telephone PABAX system	MDM_ D CorpServe	100	30 /06 2019	Report on the Telephone PABAX system	Specifications submitted to SCM.	25	Records Management System procured	50	Records Management System installed	100	Records Manage ment System installed	100	1 500 000.00	Expen diture report , invoice
Good Governance and Public Participation\ To strengthen record keeping and knowledge management\ Information Management	C Ite m_ 04	Procurement Computers	MDM_ D CorpServe	100	30 /06 2019	Report on the progress procurement of Computers	Receive term contract(s) for supply of computers and starts procuring as and	25	Procure as and when required.	50	Procure as and when required.	75	Procure as and when required.	100	350 000.00	Input Expen diture report , invoice

							18-Se	ep	18-De	ec	19-N	lar	19-	Jun		
Hierarchy	ID	Projects	Owner	Annual Target	Completion Date	Instruction	Activity	% Target ed Progre ss	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
							when required.									
Good Governance and Public Participation\ To strengthen record keeping and knowledge management\ Information Management		Procurement of Servers	MDM_ D CorpServe	3	30 /06 2019	30-Dec-18	N/A	Follow up with SCM to ensure procur ement proces ses are underw ay.		Servers supplied and deployed where required	100%	Servers deployed.	100%	Servers deployed	600 000.00	Expen diture report , invoice
Good Governance and Public Participation\ To strengthen record keeping and knowledge management\ Information Management	C Ite m_ 05	Uninterruptable Power Supply (UPS)	MDM_ D CorpServe	3	30 /06 2019	30-Dec-18	N/A	Follow up with SCM to ensure procur ement proces ses are underw ay.		UPS's supplied and deployed where required	100	UPS deployed.	100	UPS deployed	150 000.00	Expen diture report , invoice
Good Governance and Public Participation\ To strengthen record keeping and knowledge management\ Information Management	C Ite m_ 06	Procurement of Data Projectors	MDM_ D CorpServe	10	30 /06 2019	31-Mar-19	N/A	Follow up with SCM to ensure procur ement proces ses are underw ay.	N/A	Follow up with SCM to ensure procurem ent processe s are underwa y.	N/A	Projectors mounted.	100	Projector s mounted.	120 000	Expen diture report , invoice

							18-Se	p	18-De	ec e	19-N	lar	19-	Jun		
Hierarchy	ID	Projects	Owner	Annual Target	Completion Date	Instruction	Activity	% Target ed Progre ss	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Good Governance and Public Participation\ To strengthen record keeping and knowledge management\ Information Management	C Ite m_ 07	Projection Screens	MDM_ D CorpServe	5	30 /06 2019	31-Mar-19	N/A	Follow up with SCM to ensure procur ement proces ses are underw ay.	N/A	Follow up with SCM to ensure procurem ent processe s are underwa y.	N/A	Monitor suppliers while mounting the prejection screens.	100	Projectio n screeds mounted where rewuifres	90 000.00	Expen diture report , invoice
Service Delivery\To Improve Community safety , health and social well- being\ Fire Services	C Ite m 08	Purchasing of vehicles	MDM_ D ComServe	100	30 /06 2019	Report on the Purchasing of vehicles	Advertisem ent of Tender	50	Not Applicable this Month	0	Not Applicable this Month	0	Delivery & Commisi oning of vehicles	100	6 000 000.00	Expen diture report , invoice
Service Delivery\ To Improve Community safety , health and social well- being\ Fire Services	C Ite m 09	Upgrading of fences and security systems in Giyani and Modjadji Fire stations	MDM_ D ComServe	100	30 /06 2019	Report on the procurement of furniture for Fire stations satellites	Advertisem ent of Tender	50	Not Applicable this Month		Delivery of Furniture to Fire Stations		Delivery of Furniture to Fire Stations	100	100 000.00	Expen diture report , invoice
Service Delivery\ To Improve Community safety , health and social well- being\ Fire Services	C Ite m 10	Upgrading of Modjadjiskloof , Phalaborwa and Giyani Fire stations.	MDM_ D ComServe	100	30 /06 2019	Report on the upgrading of Modjadji and Giyani Fire stations.	Advertisem ent of specifications	10	Appointment of the service provider	25	Upgrading of the stations	80	Completi on & Site Handove r	100	4 000 000.00	Expen diture report , invoice
Service Delivery\To Improve	C Ite	Provision of Fire and	MDM_ D ComServe	100	30 /06 2019	Report on the Provision of Fire and	Develop and submit	10	Procurement of the equipment's	50	Procurement of the equipment's	75	Monitorin g of the system	100	3 500 000.00	Expen diture

							18-Se	p	18-De	ec	19-N	lar	19-	Jun		
Hierarchy	ID	Projects	Owner	Annual Target	Completion Date	Instruction	Activity	% Target ed Progre ss	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
Community safety , health and social well- being\ Fire Services	m 11	Rescue equipment				Rescue equipment	specificatio ns BTO									report , invoice
Service Delivery\ To Improve Community safety , health and social well- being\ Fire Services	C Ite m 12	Provision of containerised sleeping facilities	MDM_ D ComServe	100	30 /06 2019	Report on the Provision of containerised sleeping facilities	Develop and submit specificatio ns to BTO	10	Submission of the Specifications	15	Installation & Hand over	100	Monitorin g of the system	100	5 000 000.00	Expen diture report , invoice
Service Delivery\ To Improve Community safety , health and social well- being\ Disaster Management	C Ite m 13	Procurement of the Vehicle tracking system for the centre linked with GMC³	MDM_ D ComServe	100	30 /06 2019	Report on the procurement of the Vehicle tracking system	Advertisem ent of specifications	25	Appointment of a service provider	50	Connection of the system	80	Monitorin g of the system	100	500 000.00	Expen diture report , invoice
Service Delivery\ To Improve Community safety , health and social well- being\ Disaster Management	C Ite m 14	Upgrading of the command vehicle	MDM_ D ComServe	100	30 /06 2019	Report on the upgrading of the command vehicle	Advertisem ent of specificatio ns	15	Appointment of a service provider	40	Connection of the system	80	Monitorin g of the system	100	100 000.00	Expen diture report , invoice
Financial viability\To increase revenue generation and implement financial control systems\Expen	C Ite m 15	Procurements of Drilling Equipment	MDM_CFO	100	30 /06 2019	Report on the procurement of the drilling Equipment	Advertisem ent of specifications	25	Procurement of the drilling equipment	50	Procurement of the drilling equipment	80	Monitorin g of the drilling equipme nt	100	2 500 000.00	Expen diture report , invoice

							18-Se	р	18-De	:C	19-N	lar	19-	Jun		
Hierarchy	ID	Projects	Owner	Annual Target	Completion Date	Instruction	Activity	% Target ed Progre ss	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget	POE
diture Management																
Financial viability\To increase revenue generation and implement financial controls \Expenditure Management	C Ite m 16	Procurement of vehicles	MDM_CFO	100	30 /06 2019	Report on the progress of the procurement of the drilling equipment	Advertisem ent of specifications	25	Procurement of the vehicles	50	Procurement of the vehicles	80	Monitorin g of the drilling equipme nt	100	750 000.00	Expen diture report , invoice